



Global Tire Report 2025



Staying on top but in a lower gear

Stability among leading players amid pressure on sales, gains by challengers further down the rankings

Despite year-on-year declines in revenue, Michelin, Bridgestone, Goodyear, Continental, Pirelli and Sumitomo Rubber Industries all retained their respective positions in this year's Global Tire Report Top 75 rankings.

Stability also characterised the remainder for the top 10, where Hankook Tire & Technology, Yokohama Rubber Co., Zhongce Rubber Group. (ZC Rubber) and Sailun Group, all grew sales but not

by enough to break into the long-established top set.

Further down the table, 26 companies moved up in the rankings, three of them by nine spots or more. Others lost ground in while a couple of new companies joined the list.

Group Michelin remained the top tire maker for the sixth year in a row. The Clermont-Ferrand, France-based company generated \$25.7 billion in estimated fiscal 2024 tire sales, which fell by \$1.6 billion or 6% from 2023.

Even with that decline, Michelin's annual sales level was still large enough to keep it nearly \$900 million ahead of second-placed Bridgestone Corp; the Tokyo-based tire maker generating estimated sales of \$24.8 billion.

Goodyear remained third with \$17.5 billion in tire sales. Like Michelin, Goodyear reported a hefty drop in sales — \$1.3 billion or 6.7%.

Continental was fourth with \$12.5 billion in tire sales, just a bit lower than the figure recorded last year. Traditionally, Continental has made less than a third of its revenue from tires, but that will change after the company's decision to sell its \$6.4 billion ContiTech business sector and spin off its \$21 billion automotive unit.

In fifth spot, Pirelli extended its lead over no. 6 Sumitomo, after the companies' tire sales were nearly even in last year's rankings. Pirelli had sales of \$7.3 billion in 2024, compared with Sumitomo's \$6.9 billion.

Rollercoaster

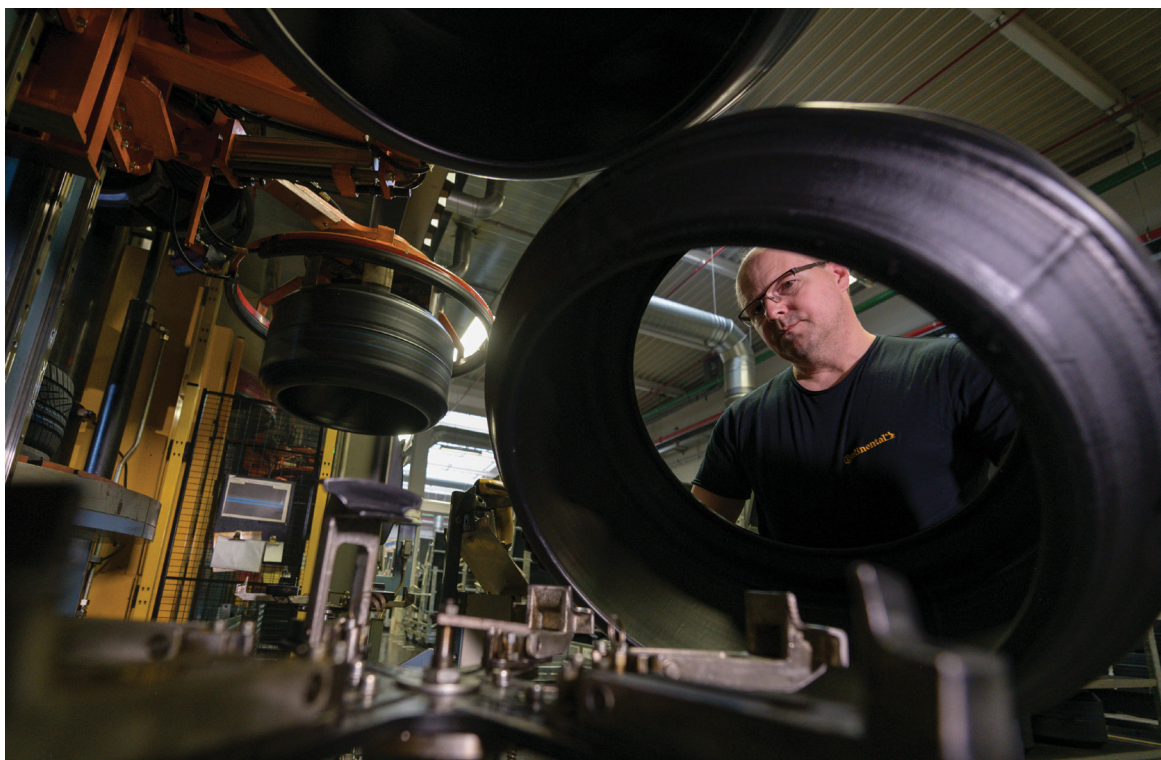
Some 26 companies rose up the rankings, with biggest climbers Dongying Fangxing Rubber Co. (DFRC) and FATE S.A.I.C.I. each moving up 11 places. China's DFRC moved into a tie for the 39th spot as its tire sales soared 51% to \$845.8 million, and Argentinian tire maker FATE was no. 56, with \$350.9 million in sales, an increase of 76% from its revenue in 2022 – the last year for which company sales data was available.

Wuxi, China-based Jiangsu General Science Technology Co. moved up nine spots to No. 36, with \$960.5 million in tire sales, a revenue increase of 36% from last year.

On the flip side, two Chinese companies also had the biggest drops on the list: Sichuan Haida Tyre Group Co. fell eight spots to no 47 with sales of \$656.1 million after a 17% drop in revenue; and no. 44



Source: Hankook



Source: Continental

Shandong Changfeng Tire Co. dropped seven spots as its revenue contracted 12% to \$721.2 million.

Nevertheless, Chinese tire makers continue to dominate the Top 75 rankings, with 35 on this year's list. India had the second-most companies of any country, with nine. Japan and Taiwan each had four; South Korea, Turkey and the US had three apiece; and Pakistan, Vietnam, Russia and Italy all had two companies on the list. France, Germany, Singapore, Finland, Iran and Argentina all charted one company.

ZC Rubber and Sailun Group remained the two largest Chinese companies in this year's Top 10. At no. 9, ZC Rubber had sales of \$5.2 billion, an increase of 9%, and in the 10th spot, Sailun had sales of \$4.4 billion, up 21%.

While Dongying Fangxing and Jiangsu General Science Technology were among the biggest climbers on this year's list, other Chinese tire makers saw more modest, but still significant, improvements in their position.

Shandong Jinyu Tire Ltd. moved up four spots to no. 29, while No. 21 Prinx Chengshan (Shandong) Tire Co. and no. 37 Aeolus Tyre Co. each rose three places.

Among the new companies in this year's Top 75 are Nno. 59 Shandong Xinghongyuan Tyre Co. based in Qingdao, China, and no. 66 Emerald Tyre Manufacturers, of Chennai, India. Although not entirely new,

Pakistan's Panther Tyres returned to the list at no. 75 after not making the cut last year.

Financial picture

Some companies saw revenues drop in 2024, while others had significant gains, but overall, the industry was strong. Tire makers averaged a 10.3% pre-tax operating ratio, based on the financial results of 25 top tire makers who reported financial data. The companies reported an industrywide net earnings ratio of 5%.

Three companies had operating ratios above 20%. Pirelli led the way at 22.4%, followed by P.T. Gaja Tunggal with 21.5% and Balkrishna Industries Ltd. with 20.9%.

Finland's Nokian Tyres and US-based Titan International were the only companies with operating

or net income that was in negative territory. That was a change from last year's report, when no companies were in the red.

The top 25 companies in terms of R&D spending invested 2.7% of sales in coming up with new products. However, that amount was inflated by Continental's R&D budget which comprises other parts of the sprawling company besides tires. If just Continental's tire R&D budget is considered, the average was 2.4%.

Average sales per employee across the industry was \$247,188, up 6% from the industrywide average of fiscal 2023. Kumho Tire Co. Inc. had the highest average of sales per employee with \$599,892, ahead of Nokian Tyres at \$362,571 and Balkrishna Industries Ltd. at \$349,388.

About the top 75 rankings

To rank the Top 75 tire makers in the world, Crain publication Tire Business examines the revenue those companies make from selling tires they manufacture. Some companies only make and sell tires. Others are sprawling corporations with considerable non-tire segments.

To achieve a like-for-like comparison, Tire Business excludes revenue from third-party sales of steel cord, synthetic rubber, carbon black and other materials, as well as non-tire-related revenue and non-tire revenue from company-owned retail and commercial tire sales networks.

Even though giants such as Michelin, Bridgestone, Goodyear and Continental lead the rankings, they don't get credit for the hundreds of millions or even billions of dollars in revenue their service networks generate from working on cars and trucks.

2025 Global ranking of tire producers (based on 2024 sales, including subsidiaries)

2024 Rank	2023 Rank	Company/Headquarters	2024 Tire sales (\$m)	2024 % /corp sales	2023 Tire sales (\$m)	2023 % /corp sales	2022 Tire sales (\$m)	2022 % /corp sales	2021 Tire sales (\$m)	2021 % /corp sales
1	1	Group Michelin # Clermont-Ferrand, France	*25,647.0	*87.0%	*27,270.0*	*89.0%	*28,260.0	*94.0%	*26,295.0	*93.5%
2	2	Bridgestone Corp. # ¹ Tokyo, Japan	*24,770.0	*85.0%	*26,100.0	*85.0%	*26,608.0	*85.0%	*23,653.0	*80.0%
3	3	Goodyear Tire & Rubber Co. # ^{2,3} Akron, Ohio	17,447.0	92.4%	18,699.0	93.2%	19,287	92.7%	14,917.0	85.0%
4	4	Continental A.G. # Hanover, Germany	12,466.0	*29.0%	*12,500.0	*28.0%	*12,420.0	*30.0%	*12,000.0	*30.0%
5	5	Pirelli & C. S.p.A. # ⁴ Milan, Italy	7,328.7	100.0%	*7,400.0	100.0%	6,956.5	100.0%	6,340.2	100.0%
6	6	Sumitomo Rubber Industries Ltd. # ⁵ Kobe, Japan	6,906.9	86.3%	7,165.0	85.5%	7,160.0	85.5%	7,240.0	84.9%
7	7	Hankook Tire & Technology Co. Ltd. Seoul, South Korea	6,844.8	99.2%	6,643.2	97.0%	6,310.0	97.0%	5,975.8	95.7%
8	8	Yokohama Rubber Co. Ltd. # ⁶ Hiratsuka, Japan	6,474.6	89.6%	6,228.6	88.8%	5,744.9	87.7%	5,259.9	86.1%
9	9	Zhongce Rubber Group Co. Ltd. Hangzhou, China	5,204.1	95.4%	4,772.4	95.7%	4,175.8	94.3%	4,528.3	98.8%
10	10	Sailun Group Co. Ltd. Dongying City, China	4,363.0	100.0%	3,603.5	100.0%	3,293.6	100.0%	2,823.0	100.0%
11	11	Toyo Tire Corp. Hyogo, Japan	3,433.2	92.0%	3,598.4	91.4%	3,470.0	91.6%	3,226.6	90.0%
12	13	Kumho Tire Co. Inc. # ⁷ Seoul, South Korea	3,320.0	100.0%	3,096.2	100.0%	2,758.8	100.0%	2,273.8	100.0%
13	15	MRF Ltd. Chennai, India	3,278.0	97.7%	*2,995.0	*97.0%	2,876.1	*97%	2,476.2	96.6%
14	14	Apollo Tyres Ltd. # ⁸ Kerala, India	3,081.8	100.0%	3,090.0	100.0%	3,136.9	100.0%	2,732.0	100.0%
15	17	Linglong Group Co. Ltd. Shandong, China	3,068.5	100.0%	2,842.6	100.0%	2,464.6	100.0%	2,914.1	100.0%
16	12	Maxxis International / Cheng Shin Rubber Yuanlin, Taiwan	2,997.8	100.0%	3,334.9	100.0%	3,676.9	100.0%	3,866.2	100.0%
17	16	Giti Tire Pte. Ltd. # ⁹ Singapore	2,944.1	*95%	2,966.0	*95.0%	2,838.0	*95.0%	*3,040.0	*95.0%
18	18	Nexen Tire Corp. # ⁹ Seoul, South Korea	2,273.4	96.4%	2,192.1	94.2%	2,134.5	91.7%	1,969.8	93.7%
19	19	JK Tyre & Industries Ltd. # ¹⁰ New Delhi, India	1,765.8	100.0%	1,822.2	100.0%	1,871.4	100.0%	1,595.6	100.0%
20	23	CEAT Ltd. # ¹¹ Mumbai, India	1,578.5	100.0%	1,424.4	100.0%	1,419.9	100.0%	1,212.6	100.0%
21	24	Prinx Chengshan (Shandong) Tire Co. Shandong, China	1,525.1	100.0%	1,374.9	100.0%	1,225.9	100.0%	1,176.8	100.0%
22	22	Double Coin Holdings Ltd. Shanghai, China	1,523.7	100.0%	1,431.8	100.0%	1,396.3	100.0%	1,373.5	100.0%
23	20	Prometeon Tyre Group S.r.l. # ¹² Milan, Italy	N.A.	–	1,483.3	100.0%	1,697.3	100.0%	1,308.0	100.0%
24	25	Guizhou Tyre Co. Ltd. Guiyang City, Guizhou, China	1,475.8	100.0%	1,345.0	100.0%	1,073.1	100.0%	1,151.3	100.0%
25	21	Triangle Group Co. Ltd. Shandong, China	1,403.2	100.0%	1,459.7	100.0%	1,326.5	100.0%	1,404.5	100.0%
26	27	Nokian Tyres P.L.C. # ¹³ Nokia, Finland	1,301.5	93.3%	1,142.0	90.0%	*1,765.0	*95.0%	*1,925.0	*95.0%
27	26	Sun-Tire & Wheel Systems Chennai, India	N.A.	–	1,250.0	100.0%	N.A.	–	1,000.0	100.0%
28	29	Qingdao Sentyre Tire Co. Ltd. (Sentaída Group) Jimo, Shandong, China	1,182.7	100.0%	1,103.9	100.0%	910.8	100.0%	811.1	100.0%
29	33	Shandong Jinyu Tire Ltd. Guangrao, Shandong, China	1,158.5	100.0%	953.0	100.0%	605.6	100.0%	584.9	100.0%
30	30	Balkrishna Industries Ltd. # ¹⁴ Maharashtra, India	1,120.4	90.8%	1,025.1	91.7%	1,250.5	100.0%	1,056.6	97.3%
31	28	Kenda Rubber Industrial Co. Ltd. Yuanlin, Taiwan	1,065.3	100.0%	1,104.0	100.0%	1,379.2	100.0%	1,267.5	100.0%
32	35	BRISA/Bridgestone-Sabancı Tire Mfg. # ¹⁵ Izmit, Turkey	1,055.0	100.0%	856.2	100.0%	849.5	100.0%	750.0	100.0%
33	31	Titan International Inc. Quincy, Illinois	1,016.7	55.0%	1,002.0	55.0%	1,085.0*	50.0%	875.0	50.0%
34	34	Shandong Huasheng Rubber Co. Ltd. Dongying City, China	974.9	100.0%	875.8	100.0%	736.0	100.0%	773.0	100.0%
35	32	Shandong Haohua Tyre Group Co. Ltd. Weifang, China	965.3	100.0%	974.8	100.0%	908.6	100.0%	1,018.9	100.0%
36	45	Jiangsu General Science Technology Co. Ltd. (aka: Jiangsu Tongying Tire Co. Ltd.) Wuxi, China	960.5	100.0%	706.0	100.0%	574.4	100.0%	671.6	100.0%
37	40	Aeolus Tyre Co. Ltd. Jiaozuo, China	901.7	100.0%	792.6	100.0%	689.4	100.0%	871.3	100.0%
38	36	Shandong Yongsheng Rubber Group Co. Ltd. Shandong, China	N.A.	100.0%	855.8	100.0%	829.3	100.0%	N.A.	–
39t	50	Dongying Fangxing Rubber Co. Ltd. Dongying, Shandong, China	845.8	100.0%	561.0	100.0%	562.3	100.0%	616.4	100.0%
39t	38	Shandong Wanda Tyre Co. Ltd. Dongying City, China	845.8	100.0%	809.5	100.0%	680.4	100.0%	708.5	100.0%
41	42	Wanli Tire Group Guangzhou City, China	826.8	100.0%	768.0	100.0%	674.5	100.0%	572.0	100.0%
42	41	Zodo Tyre Co. Ltd. # ¹⁶ Heze City, Shandong, China	N.A.	–	790.8	100.0%	655.2	100.0%	371.0	100.0%

2025 Global ranking of tire producers (based on 2024 sales, including subsidiaries)

2024 Rank	2023 Rank	Company/Headquarters	2024 Tire sales (\$m)	2024 % /corp sales	2023 Tire sales (\$m)	2023 % /corp sales	2022 Tire sales (\$m)	2022 % /corp sales	2021 Tire sales (\$m)	2021 % /corp sales
43	44	O.J.S.C. Cordiant <i>Moscow, Russia</i>	N.A.	–	N.A.	–	*750.0	100.0%	*735.0	100.0%
44	37	Shandong Changfeng Tire Co. Ltd. <i>Dongying, Shandong, China</i>	721.2	100.0%	822.3	100.0%	724.8	100.0%	806.5	100.0%
45	49	Shandong Zhongyi Rubber Co. Ltd. <i>Dawang/Shandong, China</i>	719.2	100.0%	585.7	100.0%	350.0	100.0%	359.2	100.0%
46	43	Petlas Tyre Industry & Trade Co. <i>Ankara, Turkey</i>	N.A.	–	711.5	99.8%	522.4	99.8%	588.8	N.A.
47	39	Sichuan Haida Tyre Group Co. Ltd. <i>Haida/Sichuan, China</i>	656.1	100.0%	793.5	100.0%	764.4	100.0%	854.3	100.0%
48	46	Tercelo Tire Group Co. Ltd. ¹² <i>Qingdao, China</i>	642.6	98.9%	671.3	100.0%	545.1	100.0%	N.A.	–
49	47	Qingdao Doublestar Industrial Co. Ltd. <i>Qingdao, China</i>	602.4	100.0%	657.7	100.0%	958.5	100.0%	1,156.4	100.0%
50	50	Shouguang Firemax Tyre Co. Ltd. <i>Shouguang City, China</i>	557.8	100.0%	567.0	100.0%	N.A.	–	N.A.	–
51	52	Chaoyang Long March Tyre Co. Ltd. <i>Liaoning, China</i>	544.3	100.0%	511.6	100.0%	471.0	100.0%	445.1	100.0%
52	51	Shandong Yongfeng Tire Co. Ltd. <i>Linyi, Shandong, China</i>	501.7	100.0%	547.7	100.0%	516.9	100.0%	557.9	100.0%
53	56	Barez Tire Group <i>Tehran, Iran</i>	399.1	100.0%	355.0	100.0%	340.0	100.0%	N.A.	–
54	55	TVS Srichakra Ltd. [^] <i>Chennai, India</i>	388.8	100.0%	355.2	100.0%	366.3	100.0%	249.8	100.0%
55	54	Xuzhou Armour Rubber Co. Ltd. <i>Xuzhou, Jiangsu, China</i>	381.8	100.0%	380.8	100.0%	427.7	100.0%	453.8	100.0%
56	67	FATE S.A.I.C.I. <i>San Fernando, Argentina</i>	350.9	97.5%	N.A.	–	*200.0	N.A.	224.4	97.8%
57	57	Tianjin Wanda Tire Group <i>Tianjin, China</i>	N.A.	–	340.0	100.0%	239.0	100.0%	334.8	100.0%
58	N.R.	Shandong Weifang Yuelong Rubber Group (Zodo Tyre) Qingdao, China	331.1	100.0%	225.5	100.0%	N.A.	–	762.6	100.0%
59	N.R.	Shandong Xinghongyuan Tyre Co. Ltd. <i>Qingdao, China</i>	314.4	100.0%	314.3	100.0%	213.3	100.0%	N.A.	–
60	58	Shandong Sanli Tyre Manufacture Co.Ltd. <i>Caoxian, Shandong, China</i>	299.1	100.0%	307.3	100.0%	294.2	100.0%	314.6	100.0%
61	63	Yanchang Petroleum Group Rubber Co. Ltd. <i>Shaanxi, China</i>	292.4	100.0%	274.5	100.0%	215.5	100.0%	233.4	100.0%
62	64	Nankang Rubber Tire Corp. Ltd. 13 <i>Taipei, Taiwan</i>	280.0	59.0%	251.7	100.0%	249.0	100.0%	295.6	100.0%
63	60	Shandong Mileqi Tire Co. Ltd. (aka, Shandong Mirage Tyres Co. Ltd.) Dongying City, China	263.4	100.0%	281.9	100.0%	288.3	100.0%	275.2	100.0%
64	65	Shandong Fengyuan Tyre Co. Ltd. <i>Zaozhuang City, China</i>	257.2	100.0%	228.1	100.0%	186.6	100.0%	189.7	100.0%
65	61	Shandong Bayi Tyre Manufacture Co. Ltd. <i>Zhouzhuang, China</i>	241.0	100.0%	274.8	100.0%	249.0	100.0%	282.6	100.0%
66	N.R.	Emerald Tyres <i>Chennai, India</i>	217.4	100.0%	186.5	100.0%	204.3	100.0%	198.5	100.0%
67	66	Casumina (Southern Rubber Industry Co.) <i>Ho Chi Minh City, Vietnam</i>	203.7	N.A.	223.5	96.9%	227.4	95.7%	211.6	97.5%
68	68	ÖZKA Lastik ve Kauçuk Sanayi Ticaret A.Ş. <i>Kocaeli, Turkey</i>	N.A.	–	191.2	95.4%	N.A.	–	161.3	95.0%
69	69	DaNang Rubber Co. <i>DaNang, Vietnam</i>	186.9	N.A.	188.7	100.0%	209.4	100.0%	191.5	100.0%
70	71	Nizhnekamskshina <i>Nizhnekamsk, Russia</i>	N.A.	–	N.A.	–	153.3	100.0%	100.9	N.A.
71	74	Service Tyres (Pvt.) Ltd. <i>Lahore, Pakistan</i>	N.A.	–	152.0	100.0%	138.6	66.3%	152.3	75.6%
72	72	Specialty Tires of America Inc. <i>Indiana, Pennsylvania</i>	N.A.	–	N.A.	–	*150.0	100.0%	*150.0	100.0%
73	73	Hwa Fong Rubber Ind. Co. Ltd. <i>Taipei, Taiwan</i>	139.9	100.0%	149.8	100.0%	181.8	100.0%	202.7	100.0%
74	75	Ralson Tyres Ltd. <i>Ludhiana, India</i>	N.A.	–	134.4	100.0%	141.4	100.0%	147.4	100.0%
75	N.R.	Panther Tyres Ltd. (formerly Mian Tyres) <i>Lahore, Pakistan >> year-end 6-30</i>	N.A.	–	104.7	100.0%	104.0	100.0%	126.0	100.0%
		TOP 75 TOTAL (rounded) ¹⁴	181,960.0		180,500.0		174,450.0		175,285.0	

= non-tire/auto service-related revenue from 'captive' retail operations excluded from tire sales figures

N.A. = Not Available; N.M. = Not Meaningful; * = estimated; ^ = fiscal year ended March 31, 2025

(r) = revised from previous ranking

1 = Bridgestone owns 3% of Nokian Tyres P.L.C. (No. 26 on this year's ranking) and 44% of BRISA Bridgestone (No. 32)

2 = Goodyear sold OTR tire business (\$1 billion or more annual sales) to Yokohama Rubber Co. Ltd., Q1 2025

3 = Goodyear sold Dunlop brand rights for North America, Europe and parts of Asia/Pacific to Sumitomo Rubber Industries Ltd., Q2 '25

4 = Pirelli is part of China National Chemical Corp.

5 = Sumitomo regained Dunlop brand rights in N.Am., Europe, certain Asia/Pacific markets

6 = YRC acquired Goodyear's OTR business, Q1 2025; will boost YRC's tire-related revenue by \$1B or more annually

7 = China's Qingdao Doublestar Tire Co. Ltd. (No. 49) owns a 45% stake and management control

of Kumho Tire

8 = Giti's sales include revenue (\$500M plus) of Indonesia's PT. Gajah Tunggal, in which Giti owns a 49.7% stake; Michelin owns 10% of Gajah Tunggal as well

9 = Nexen's revenue includes sales of industrial tires and tubes from Nexen Corp.

10 = Prometeon – the former Pirelli industrial tire business – is controlled by China National Chemical Corp./Aeolus Tyre

11 = Zodo Tire formerly known as Shandong Weifang Yuelong Rubber Group; also incorporates business from Huadong Tire, Kaichi Tire and Longyue Tire.

12 = Subsidiary of China's Wuchan Zhongda Group; founded in 2019

13 = Revenue in 2024 reflects full-year incorporation of Federal Corp.'s sales/production that started in 2022/23

14 = Total includes estimates for those firms marked 'N.A.'

Tire manufacturers investing \$13bn in new production



Sector maintained level of investment in new capacity and upgrades at last year's record levels

Tire makers announced plans to spend more than \$13 billion over the last 12 months to build new factories and expand production capacity. The investment level mirrored the record amount tire makers earmarked for capital projects in last year's Global Tire Report.

The actual amount invested is likely to exceed the prior-year level as not all projects come with a public dollar figure. Included in the spending are plans to build and upgrade factories in Hungary, Cambodia, China, India, Indonesia, Brazil and the US.

Collectively, the projects will add annual production capacity of over 130 million passenger car and 9 million truck/bus tires, plus tens of thousands of tons of off-highway tires, as they're completed over the next four years.

Japan's Bridgestone Corp. had the highest announced capex spending

— \$2.6 billion, or 8.8% of sales — in 2024. The tire maker is making substantial investments to upgrade and expand tire factories in India and Japan over the next several years, and boost production in the US.

Following Bridgestone, Michelin and Continental both spent \$2.4 billion — although only \$1.1 billion of Conti's spend was on its Tires division — while Apollo Tyres invested \$1.8 billion, and Goodyear had a capex of \$1.2 billion.

When it came to capital spending as a percentage of sales, India-based

» CONTINUED ON PAGE 24

ACTIVATORS

TACKIFIERS

HOMOGENISERS

PLASTICISERS

RELEASE AGENTS



**YOUR INNOVATIVE
TEAM-PARTNER FOR
RUBBER ADDITIVES**

www.struktol.de



**CUSTOMIZED
SOLUTIONS**

Capital Spending Trends: Fiscal 2024

Company	Capital Spending	% change vs. '23	% of sales
Bridgestone Corp.	\$2,572.9	-7.2%	8.8%
Continental A.G.	\$2,385.3	9.6%	5.5%
<i>Tire Division</i>	<i>\$1,077.9</i>	<i>3.1%</i>	<i>7.2%</i>
Group Michelin	\$2,361.5	-2.4%	8.0%
Apollo Tyres Ltd.	\$1,816.8	20-fold	59.0%
Goodyear Tire	\$1,188.0	13.1%	6.3%
Hankook Tire & Technology Ltd.	\$865.0	3-fold	12.5%
Sumitomo Rubber	\$530.4	10.8%	6.6%
<i>Tire Division</i>	<i>\$475.6</i>	<i>8.1%</i>	<i>6.9%</i>
Yokohama Rubber Co. Ltd.	\$522.7	26.9%	7.2%
Pirelli & C. S.p.A.	\$448.9	2.3%	6.1%
Nokian Tyres P.L.C.	\$378.3	38.3%	27.1%
MRF Ltd.	\$342.3	-16.1%	10.2%
Guizhou Tyre Co. Ltd.	\$216.2	--	10.7%
Balkrishna Industries Ltd.	\$185.9	36.8%	15.1%
Toyo Tire Corp.	\$169.0	-53.0%	4.5%
Barez Industrial Group	\$168.6	--	42.2%
JK Tyre & Industries Ltd.	\$116.5	-13.2%	6.6%
Ceat Tyres Ltd.	\$112.7	8.8%	7.1%

Apollo hit 59%, followed by Iran's Barez Industrial Group with \$168.6m, or 42.2% of sales, and Nokian Tyres with \$373.3 million, or 27.1% of sales. On average, capital spending represented 11.7% of sales.

Bridgestone, the biggest overall spender, plans to invest \$85 million over five years to increase capacity at its Pune, India, plant by 1.1 million tires annually by 2029, bringing its capacity to 13 million tires a year. It also will improve its Indore, India, plant for premium tire production.

At home in Japan, Bridgestone plans to invest \$180 million through 2028 to boost capacity for larger-rim-diameter tire at plants in Hikone, Tosu and Tochigi. The project will increase daily capacity by a combined 3,000 tires, or 3.5% of existing capacity.

Bridgestone also is looking to boost US production capacity by up to 2 million units a year by 2027, predominantly at its Aiken, South Carolina, and Wilson, North Carolina, car and light-truck tire factories – as well as expanding production in

More major projects

Here's a rundown of other capital investments announced over the last 12 months:

American Tire Works (ATW) is looking to build a \$686m tire factory near Tulsa, Oklahoma, to produce 4.3m tier 3 private-brand tires for North American markets. ATW is led by former executives from Nokian Tyres and Cooper Tire & Rubber and is a unit of American Tire Works Oy of Finland.

Apollo Tyres is investing more than \$175m to expand production in India and Hungary: adding 4k passenger car tires/day to production at Apollo's Gyöngyöshalász, Hungary, plant – by March 2026 – and funding a similar expansion of its Chinnapandur, India plant.

India's **Balkrishna Industries (BKT)** plans to invest upwards of \$400m to strengthen its off-highway sector, including expanding its rubber tracks capacity, increasing carbon black production and launching truck and bus radial and passenger car radial tires for the Indian market.

Turkish tire maker **Brisa Bridgestone Sabanci Lastik Sanayi ve Ticaret** invested \$24m to upgrade and modernise its Izmit plant and put \$37.6m into its Aksaray factory during 2024. The combined annual production capacity at the Izmit and Aksaray facilities has reached 14.6m tires, and Brisa is aiming for a capacity of 15.6m by 2026.

Continental AG announced a \$330m

project to boost capacity at its plant in Rayong, Thailand, by 75% to 7m units/yr. The German group is also spending \$12m to add capacity for UHP and premium passenger and light truck tires at its factory in Modipuram, India, which had been making truck/bus tires.

Doublestar Group is partnering with Algeria's largest tire distributor to build a new factory in the North African country. The \$250m initial phase of the project will be able to make 6m passenger and 1m truck/bus tires/yr for the local, Central African and European markets.

In southeast Asia, **Doublestar** began making passenger car radial tires at its new factory in Cambodia in August 2024. The \$210m factory can make 7m passenger and 1.5m truck/bus tires a year. It is a JV between China's Doublestar and Cambodia's UBE Development Co. and is Doublestar's third plant and first outside of China.

Goodyear is converting 10m units of annual capacity at its plant in Lawton, Oklahoma, to 'premium' tires – including tires for EVs – by 2026.

Hankook broke ground in February on a \$590m expansion of its factory in Rácalmás, Hungary, to increase truck/bus tire production by 800k units/yr by 2027. The Korean group is also expanding truck/bus tire capacity at its Clarksville, Tennessee plant in a \$1.6 billion

project, raising annual capacity there to 10m P/LT tires and 1m TBR tires.

India's **JK Tyre & Industries** has been approved for \$100m in World Bank IFC financing. Of the loan, \$30m will be used to expand radial passenger tire capacity at its plant in Banmore, Madhya Pradesh, by 3.2m units, to 15.5m tires/yr. The remaining \$70m will go to JK subsidiary Cavendish Industries Ltd, in part to increase annual TBR tire capacity by 14% to 2.25m tires at its plant in Laksar, Uttarakhand.

Russia's **JSC Cordiant** in March resumed commercial production at the former Bridgestone Corp. tire factory in Ulyanovsk. Bridgestone opened the plant in 2016 but left Russia following that country's invasion of Ukraine in 2021: selling the plant to Cordiant's parent S8 Capital. The Ulyanovsk plant's capacity is rated at 2.4m passenger tires/yr.

Kumho Tire is spending \$300m to expand the capacity of its factory in Vietnam's Binh Duong province from 12.5m car and light truck tires/yr to 17m tires. It is also sites in Poland, Portugal and Serbia for what would be its ninth factory worldwide and first in Europe.

Michelin broke ground last October on a \$67m project to add production capacity for passenger tires at its TBR tire plant in Tiruvallur, Tamil Nadu. Michelin also plans to spend \$36.8m to convert its plants in Olsztyn, Poland, and Shenyang, China, to passenger

Canada and Mexico.

Other companies have added capacity through acquisitions.

Yokohama Rubber Corp. finalised its \$905-million purchase of Goodyear's OTR business in February, acquiring Nippon Giant Tire Co. Ltd., which operates an OTR plant in Tatsuno City, Japan; Goodyear Earthmover Pty. Ltd in Australia; a retread plant in North Bay, Ontario, Canada; and other OTR assets. The sale did not include Goodyear's operations in Topeka, Kansas, or its OTR business for the US military and defense operations.

The acquisitive Japanese tire maker also bought an idled off-highway tire factory in Drobeta-Turnu Severin, Romania, for \$35m. The former Eurotire Inc. plant's capacity is 25,000 OTR tires/year.

In another notable acquisition, Indian tire maker CEAT entered agreements to buy the Camso brand and two factories in Sri Lanka that make bias tires and construction-equipment tracks from Michelin for \$225 million.



car tire production, and is considering a \$159m expansion of its factory in Lexington, South Carolina.

Nexen Tire is building a dedicated winter testing center in Ivalo, Finland, about 180 miles north of the Arctic Circle. Nexen also started production in 2024 with the second phase of its \$973.8m plant in Zatec, Czech Republic, bringing the factory's annual capacity to 11m tires.

Nokian Tyres began shipping tires made at its new factory in Oradea, Romania, to European customers in March. The \$720m plant made its first tire in July 2024, with annual capacity slated to reach 6m tires by 2028.

China's **Prinx Chengshen** is spending \$380m to build a plant in Kedah Rubber City, Malaysia, with trial production due to start in second half 2026. The plant's annual capacity will be 6m sets of semi-steel tires and 600k sets of all-steel tires.

Prinx Chengshen also has invested \$16.7m to bring production of semi-steel radial tires to 11.53m/yr at its factory in Rongcheng City, Shandong, China, and has approved a \$27.9m project to increase capacity by 2m semi-steel tires/yr at its Thai plant in Chonburi.

Qingdao Sentury Tire started pre-commercial-scale production at its \$490-million tire plant in Tangier, Morocco, in late 2024. Output in 2025 is expected to reach 6m to 8m car and light truck tires per year, with a phase II project increasing capacity to 12m units/yr.

Sailun Group started trial production at new plants in Guanajuato, Mexico, and Central

Java, Indonesia in late May. The \$240m Mexico plant will have a capacity of 6m passenger and light truck tires per year, while the \$250m Indonesia factory will have a capacity of 3m passenger tires, 600k truck/bus tires and 37k tonnes of OTR tires.

Sailun Group subsidiary **Sailun (Shenyang) Tire** also agreed in July to buy Bridgestone Corp.'s idled Shanghai TBR tire plant for \$37m. The plant has an annual capacity of 1.7m radial truck and bus tires.

Shandong Linglong Tire is building a \$1.2 billion tire factory in Ponta Grossa, Brazil, as part of a joint venture with XBRI Pneus. The factory will have an annual capacity of 14.7m high-performance radial tires, including 12m passenger tires, 2.4m TBR tires, 200k industrial and agricultural tires and 100k retreaded tires, along with 6k tonnes of 'liquid reclaimed rubber'.

China's **Linglong** is also spending \$640m through 2030 to expand capacity at its Serbian plant by 1.1m TBR, agricultural and off-highway tires. The Zrenjanin factory has an annual capacity of 12m passenger tires, 2.4m commercial-vehicle tires, 220k off-road tires and 100k retreads.

Shandong Yongsheng Rubber Group Co. is looking to build a factory in Kenitra, Morocco, that can make up to 6m passenger tires a year.

Russian wholesaler **Vlad-Garant LLC** is to build a \$110m car tire factory in Primorsky Krai, near China and North Korea, supported by Russia's Far East and Arctic Development

Corp. agency. The plant's capacity hasn't been made public, but it is due for start-up in 2027.

In addition to buying Goodyear's OTR business for \$905m and an idled OTR plant in Romania for \$35m, **Yokohama Rubber Co.** broke ground in December on a \$483m "smart" tire factory in Hangzhou, Zhejiang, China, with the capacity to produce 14m passenger tires a year.

Pakistan's **Armstrong ZE** – a company owned by Zafco's founding Hussain and Yusufzai families – is building a \$92m plant with the capacity to make 1.4m passenger and light truck tires/yr in Ghara, Sind Province, Pakistan.

Zhongce Rubber Group (ZC Rubber) started making truck tires at its new \$280m plant in Semarang, Indonesia, in October 2024. The factory was expected to produce 110k tires a month in full-scale production and is operated by ZC Rubber's Matahari Tire Indonesia subsidiary.

ZC Rubber also began making solid tires at its plant in Rayong, Thailand, in June. Solid-tire capacity is expected to reach 500k units a year in 18 months. The factory's annual capacity already was rated at 11m light vehicle, truck/bus, two-wheeler, earthmover and industrial tires.

ZC Rubber also is expected to begin production at its \$500m Saltillo, Mexico, plant by the end of 2026. The plant will have an annual capacity of 13.5m passenger car radial tires and 50k tons of OTR products.

Top players rejig global production

Several plant closures have changed the tire-making landscape over the last 12 months, with Yokohama Rubber Co. (YRC), Michelin and Goodyear closing or planning to close the most factories.

YRC moved to close three off-road tire (OTR) plants, starting with its Hadera, Israel unit in late 2024. The 70-year-old Alliance Tire plant made 42,000 tonnes of farm, earthmover and industrial bias and radial tires a year.

This January, the Japanese group said it would close its OTR factory in Prague. Operated by Yokohama TWS Czech Republic, the Czech factory was the oldest of YRC's three plants in the country, with annual production rated at 28,000 tonnes/year of bias and radial farm, industrial and earthmover tires.

Then in March YRC closed the Yokohama TWS tire plant in Spartanburg, South Carolina, less than two years after acquiring the factory in the \$2.3-billion purchase of Trelleborg Wheel Systems. The plant produced radial agricultural tires under the Trelleborg brand.

Michelin announced in June, that it had closed its 38-year-old tire factory in Queretaro, Mexico, and was consolidating the plant's capacity at its seven-year-old factory



in Leon, Guanajuato state. The Queretaro plant made fewer than 500,000 BFGoodrich-brand tires per year for passenger cars and light trucks and had a retread workshop for truck tires.

The Mexican plant shut down after the French tire maker said in March it was moving forward with plans to close factories in Cholet and Vannes, France, by early 2026 at the latest. The 55-year-old Cholet plant can make 15,000 passenger and light truck tires a day, while the Vannes factory manufactures metal reinforcement products.

Michelin said the factories faced economic difficulties as the passenger/light truck and truck tire markets move toward low-cost products from Asia and Europe struggles with inflation and higher energy costs. The French group is also closing a metal reinforcement factory in Shanghai, China.

The closures follow Michelin's 2023 decision to end production at factories in Germany — Trier, Karlsruhe and Homburg — and Ardmore, Oklahoma.

Goodyear announced in June it was closing its factory in Kariaga, South Africa, where it made passenger, light truck, OTR and industrial tires. The factory opened in 1947 and has a capacity of 10,000 units per day. Its closure by year-end will affect approximately 900 employees and cost Goodyear up to \$110 million.

Furthermore, the US tire maker is eliminating around 850 jobs at its factory in Danville, Virginia, as Goodyear transitions the plant from making commercial truck tires to aviation products.

And the company is continuing with plans to close its factories in Fulda, Germany, by year-end and Fürstenwalde, Germany, by 2027. Opened in 1946, the Fulda plant can produce up to 21,000 passenger and light truck tires a day, while the 119-year-old Fürstenwalde factory





has a daily capacity of 10,000 passenger and light truck tires.

Last year, Goodyear ended production at its 52-year-old tire plant in the Shah Alam district of Malaysia's Selangor state. The factory could produce 5 million passenger, light and medium truck, farm and OTR tires a year.

Indian group Apollo Tyres plans to close its Vredestein BV factory in Enschede, The Netherlands, by mid-2026. Acquired in 2009, the 78-year-old plant makes agricultural

and automotive spare tires and has an annual production capacity of 670,000 units.

In July, Bridgestone Americas Tire Operations ceased production at its truck/bus tire plant in LaVergne, Tennessee. The 53-year-old factory had a rated capacity of 2 million tires a year.

Also, Bridgestone Corp. subsidiary Bandag Europe NV previously announced that it was closing a tread rubber plant in Lanklaar, Belgium in 2025 due to a decline in demand.

German group Continental plans to

close its Alor Setar, Malaysia tire factory by the end of 2025. The 45-year-old plant is one of two Continental factories in the country and has an annual capacity of 3 million passenger, light truck and motorcycle tires.

Sumitomo Rubber Industries Ltd. (SRI) closed its 102-year-old factory in Tonawanda, New York this May. SRI had committed \$130 million in 2022 to nearly double passenger and light truck tire capacity to 12,000 units per day and boost truck/bus tire capacity to 2,300 units/day.

TROESTER

130 YEARS TROESTER

EXCELLENCE IN EXTRUSION.

Tire Technology Expo 2026
March 03 – 05, 2026
Hannover, Germany
Booth No. 4060, Hall 20

INNOVATIONS FOR THE TIRE INDUSTRY

TROESTER is world-wide leading in design and manufacture of complete extrusion lines for the production of 2-wheeler, car and truck tire components. Extensive expertise and experience in rubber extrusion and process engineering is coupled with a spirit of innovation and continuous technical development. Our solutions provide customers with outstanding advantages in efficiency, quality and sustainability of their tire production. www.troester.de



Global tire plants - listed by region

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
NORTH AMERICA					
CANADA					
Bridgestone Canada Inc. (Bridgestone Corp.)					
Joliette, Quebec	1966	1VN,XY, 1XY,9B	1,200u	1,2 (r)	20,000 u/d
Goodyear Canada Inc. (Goodyear Tire & Rubber Co.)					
Medicine Hat, Alberta	1960	PC,1PC	300u	1 (r,b)	13,000 u/d
Napanee, Ontario	1990	4B,14B	800	1 (r)	20,000 u/d
Michelin North America (Canada) Inc. (Group Michelin)					
Bridgewater, Nova Scotia	1973	B3,1BD	1,309	1,2 (r)	60,000 t/y
Granton-Pictou, Nova Scotia	1971	HN,1HN	939	1,2 (r)	9,000 t/y
Waterville, Nova Scotia	1982	M5,1M5	1,639	3,6 (r)	137,500 t/y
MEXICO					
Bridgestone de Mexico S.A. de C.V. (Bridgestone Corp.)					
Cuernavaca, Morelos	1980	V6,1V6	1,189u	1,2 (r)	25,000 u/d
Bridgestone Neumaticos de Monterrey S.A. de C.V. (Bridgestone Corp.)					
Monterrey, Nuevo Leon	2007	RB,1RB	348u	1,2 (r)	8,000 u/d
Continental Tire de Mexico S.A. de C.V. (Continental A.G.)					
San Luis Potosi	1975	P5,1P5	1,600u	1,2 (r,b)	6.0 mil u/y
Corporacion de Occidente S.A. de C.V. (Goodyear Tire & Rubber Co.)					
El Salto	2008	RD,1RD, R7,1R7	1,124	1,2 (r)	19,000 u/d
Goodyear SLP s.r.l. de C.V. (Goodyear Tire & Rubber Co.)					
San Luis Potosi	2017	1PL	1,000	1,2 (r)	6.0 mil u/y
Industrias Michelin S.A. de C.V. (Group Michelin)					
Leon	2018	03L	462	1,2 (r)	5 mil u/y
JK Tornei S.A. de C.V. (JK Tyre & Industries Ltd.)					
Tacuba	1946	AG,2A6	415u	1,2,3 (b)	1.73 mil u/y
Tultitlán	1984	4F,14F	670u	1,2,4,7 (r,b)	4.7 mil u/y
Pirelli Neumaticos S.A. de C.V. (Pirelli & C. S.p.A.)					
Silao	2012	UN,1UN	3,250	1 (r)	8.5 mil u/y
UNITED STATES					
Bridgestone Americas Tire Operations L.L.C. (Bridgestone Corp.)					
Akron, Ohio	2022	–	60u	9 (r)	25,000 u/y
Bloomington, Indiana	1965	2M,12M, 3M,13M	450u	6 (r,b)	300 u/d
Des Moines, Iowa	1945	YE,1YE,YU, 1YU,VE	1,050u	4, 6 (r,b)	4,000 u/d
Graniteville, South Carolina	1998	7X,17X,8X, 18X,9X,19X	1,700	1,2 (r)	36,500 u/d
Morrison, Tennessee	1990	2C,12C,4D, 14D,5D,15D	1,020u	3 (r)	9,150 u/d
Trenton, South Carolina	2014	–	369	6 (r)	66 t/d
Wilson, North Carolina	1974	W2,1W2,Y3, 1Y3,0B,10B	1,900	1,2 (r)	33,025 u/d
Carlstar Group L.L.C. (Titan International Inc.)					
Clinton, Tennessee	2000	C4,1C4	500	4,7	10,200 u/d
Jackson, Tennessee	2011	P4,1P4	400	4,7 (r,b)	11,700 u/d

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Continental Tire the Americas Inc. (Continental A.G.)					
Clinton, Mississippi	2019	02P	700	3 (r)	550,000 u/y
Mount Vernon, Illinois	1972	A3,1A3,3C, 13C,6B,16B	3,900	1,2,3 (r)	14.1 mil u/y
Sumter, South Carolina	2014	VY,1VY	1,300	1,2 (r)	4.0 mil u/y
Cooper Tire & Rubber Co. (Goodyear Tire & Rubber Co.)					
Findlay, Ohio	1914	UP,1UP	1,009u	1,2 (r)	18,000 u/d
Texarkana, Arkansas	1964	UT,1UT	1,734u	1,2 (r)	26,000 u/d
Tupelo, Mississippi	1984	U9,1U9	1,401	1 (r)	37,000 u/d
Giti Tire (USA) Ltd. (Giti Tire Pte. Ltd.)					
Richburg, South Carolina	2017	01B	600	1 (r)	5.0 mil u/y
Goodyear Tire & Rubber Co.					
Akron, Ohio	1983	MB,1MB	375u	9 (r)	2,000 u/d
Danville, Virginia	1966	MC,1MC	2,300u	8 (r,b)	10,000 u/d
<i>*(850 jobs cut, transition to aircraft tires)</i>					
Fayetteville, North Carolina	1969	PJ,1PJ	2,900u	1,2 (r)	40,000 u/d
Lawton, Oklahoma	1978	M6,1M6	2,900	1,2 (r)	88,000 u/d
Topeka, Kansas	1944	MJ,1MJ	1,600u	2,3,6 (r,b)	7,000 u/d
Hankook Tire America Corp. (Hankook Tire & Technology Co. Ltd.)					
Clarksville, Tennessee	2016	00T	1,000	1,2 (r)	5 mil u/y
Hoosier Racing Tire Corp. (Continental A.G.)					
Plymouth, Indiana	1979	J7,1J7	500	9 (r,b)	1.2 mil u/y
Kumho Tire Georgia Inc. (Kumho Tire Co. Inc.)					
Macon, Georgia	2016	000	325u	1,2 (r)	3.5 mil u/y
Michelin North America Inc. (Group Michelin)					
Ardmore, Oklahoma	1969	AP,1AP	1,358	1,2 (r)	23,000 u/d
<i>*(tire production to cease at end of 2025)</i>					
Dothan, Alabama	1979	B7,1B7	554	2 (r)	6,800 u/d
Fort Wayne, Indiana	1961	BF,1BF	1,575u	1,2 (r)	21,000 u/d
Greenville, South Carolina	1975	M3,13M, 4M,14M	1,007	1,2 (r)	27,000 u/d
Lexington, South Carolina	1981	B9,1B9	2,810	1,2,6 (r)	288,200 t/y
Norwood, North Carolina	1987	–	461	8 (b)	5,900 t/y
Spartanburg, South Carolina	1978	B6,1B6	1,396	3 (r)	7,000 u/d
Starr, South Carolina	2013	–	191	6 (r)	–
Tuscaloosa, Alabama	1945	BE,1BE	1,393u	1,2,9 (r)	15,000 u/d
Yokohama TWS North America Inc. (Yokohama Rubber Co. Ltd.)					
Charles City, Iowa	2012	UD,1UD	237	4 (r)	13,500 t/y

Explanation of abbreviations

TIRE TYPES:

1–passenger; 2–light truck/
van, 3–medium truck/bus;
4–agricultural; 5–motorcycle;
6–OTR; 7–industrial;
8–aircraft; 9–racing

TIRE CONSTRUCTION:

r–Radial; b–Bias-ply
PLANT CAPACITIES:
u/d–Units per day;
u/y–Units per year;
t/y–Tons per year

Names in parentheses following company names indicate the parent company.

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Nokian Tyres Inc. (Nokian Tyres P.L.C.)					
Dayton, Tennessee	2019	03B	500	1,2 (r)	4.0 mil u/y
Pirelli Tire L.L.C. (Pirelli & C. S.p.A.)					
Rome, Georgia	2002	JR,1JR	300	1 (r)	400,000 u/y
Specialty Tires of America Inc.					
Indiana, Pennsylvania	1915	CY,1CY	300	2,4,6,7, 8,9 (b)	3,300 u/d
Unicoi, Tennessee	1997	3U,13U	200	2,4,6,7 (b)	400,000 u/y
Titan Tire Corp.					
Bryan, Ohio	1966	A9,1A9	220u	4,6,7 (r,b)	450 u/d
Des Moines, Iowa	1943	CF,1CF	600u	2,4,6,7 (r,b)	13,000 u/d
Freeport, Illinois	1964	PK,1PK	600u	4,6,7 (r,b)	10,000 u/d
Toyo Tire North America Manufacturing Inc. (Toyo Tire Corp.)					
White, Georgia	2005	73,173	1,720	1,2 (r)	14 mil u/y
Yokohama Tire Corp. (Yokohama Rubber Co. Ltd.)					
Salem, Virginia	1968	CC,1CC	620u	1,2 (r)	6.2 mil u/y
West Point, Mississippi	2015	JAC	892	3 (r)	750,000 u/y

LATIN AMERICA

ARGENTINA

Bridgestone Argentina S.A.I.C. (Bridgestone Corp.)					
Buenos Aires	1931	W5,1W5	1,319u	1,2,3,4, 6 (r,b)	13,733 u/d
FATE S.A.I.C.I.					
San Fernando	1963	F5,1F5	1,218u	1,2,3,4 (r,b)	16,900 u/d
Pirelli Neumaticos S.A.I.C. (Pirelli & C. S.p.A.)					
Merlo	2014	XM,1XM	1,400u	1,2,5 (r,b)	4.0 mil u/y
Rodaco Argentina S.A. (Group Michelin)					
Rio Grande do Sul	-	-	-	7 (b)	-

BRAZIL					
Bridgestone do Brasil Industria e Comercio Ltda. (Bridgestone Corp.)					
Camacari	2007	96,196	1,426u	1,2 (r)	13,720 u/d
Santo Andre	1940	E2,1E2,5T, 15T,6T,16T	2,915u	1,2,3,4, 6 (r,b)	23,800 u/d
Compania Goodyear do Brasil Productos de Borracha Ltda. (Goodyear Tire & Rubber Co.)					
Americana	1971	Y1,1Y1	2,000u	1,2,3,4, 6 (r,b)	35,000 u/d
Continental do Brasil Produtos Automotivos Ltda. (Continental A.G.)					
Camacari/Bahia	2006	65,165	2,200	1,2,3 (r)	9.8 mil u/y
Grupo Industria Brasil Ltda. (Prometeon Tyre Group s.r.l.)					
Gravatá	1976	XE,1XE	2,320	2,3,4	39,000 u/d
Santo Andre	1940	XK,1XK	2,140	3,4,6 (r,b)	4,500 u/d
Levorin Pneus e Camaras (Group Michelin)					
Manaus	2012	-	681	5 (r,b)	5.0 mil u/y
Maggion Inds. de Pneus E. Maquinas Ltda.					
Guarulhos	1961	P7,1P7	650u	1,2,4,5,7(b)	60 t/d
Pirelli Pneus Ltda. (Pirelli & C. S.p.A.)					
Campinas	1970	XL,1XL	2,050u	1,2,5,9 (r)	10.0 mil u/y
Feira de Santana	1986	N9,1N9	1,200	1 (r,b)	5.0 mil u/y
Rinaldi S.A. - Industria de Pneumaticos					
Bento Goncalves	1969	07,107	700u	4,5,7	3.0 mil u/y
Rodaco Brasil (Group Michelin)					
Porto Alegre	-	-	-	7 (b)	-
Sociedade Michelin de Participacoes Industria e Comercio Ltda. (Group Michelin)					
Campo-Grande	1981	B8,1B8	2,828	3,6 (r)	146,500 t/y

▶▶ CONTINUED ON PAGE 30



SCP300 48"/51"/55"

Column Type PCR Hydraulic Curing Press

Features:

- Quality assurance, green and safety, energy-saving
- The single mode single control function allows flexible manufacturing.
- The column type structure ensures stable precision and convenient maintenance.
- The hydraulic servo system and integrated thermal valve group save energy.



Safe-Run Intelligent Equipment Co., LTD.
www.safe-run.cn
sales@safe-run.cn
+86 512 8618 1888
NO111 Hengchangjiang Road, Kunshan, Jiangsu Province, China

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Itatiaia-Resende	1999	3R,13R	1,237	1,2 (r)	4,000 u/d
Sumitomo Rubber do Brasil Ltda. (Sumitomo Rubber Industries Ltd.)					
Fazenda Rio Grande	2013	NA,1NA, WC,1WC	1,513	1,2,3 (r)	3,580 t/m
Titan Pneus do Brasil Ltda. (Titan International Inc.)					
Sao Paulo	1939	MX,1MX	600u	2,3,4,6 (r,b)	4,500 u/d
Levorin Pneus e Camaras (Group Michelin)					
Sao Paulo	1960	–	914	5 (r,b)	5.0 mil u/y
CHILE					
Goodyear de Chile S.A.I.C. (Goodyear Tire & Rubber Co.)					
Santiago	1978	M7,1M7	850u	1,2,3 (r,b)	16,000 u/d
COLOMBIA					
Goodyear de Colombia S.A. (Goodyear Tire & Rubber Co.)					
Cali	1945	MY,1MY	300u	3,4,6 (r,b)	1,800 u/d
COSTA RICA					
Bridgestone Costa Rica S.A. (Bridgestone Corp.)					
San Jose	1967	WB,1WB	940	1,2,3,4 (r,b)	5.0 mil u/y
ECUADOR					
Continental Tire Andina S.A. (Continental A.G.)					
Cuenca	1955	1H,11H	800u	1,2,3 (r,b)	2.2 mil u/y
PERU					
Compania Goodyear del Peru S.A. (Goodyear Tire & Rubber Co.)					
Lima	1945	NT,1NT	300u	1,2,3,4, 7(r,b)	5,000 u/d
VENEZUELA					
Alice Neumaticos de Venezuela					
Valencia	1955	F2,1F2	1,050u	1,2,3 (r)	6,800 u/d
EUROPE					
BELARUS					
Belshina J.S.C.					
Bobruisk	1972	4S,RR,42S	12,000u	1,2,3,4,6, 7 (r,b)	4.79 mil u/y
CZECH REPUBLIC					
Continental Barum s.r.o. (Continental A.G.)					
Otrokvice	1972	HW,1HW	4,700u	1,2,3,7 (r,b)	21.5 mil u/y
Mitas a.s. (Yokohama Rubber Co. Ltd.)					
Otrokvice	2013	54,154	536u	4,6 (r,b)	42,000 t/y
Zlin	1993	6J,16J	906u	4,5,6,7, 8 (r,b)	19,000 t/y
Nexen Tire Europe s.r.o (Nexen Tire Corp.)					
Zatec	2019	035	907u	1,2 (r)	6 mil u/y
FINLAND					
Nokian Tyres P.L.C. (Nokian Tyres P.L.C.)					
Nokia	1904	YL, 1YL	900u	1,2,4,6, 7 (r,b)	91,000 t/y
FRANCE					
Cie. Generale des Etablissements Michelin					
Bourges	1953	FJ,1FJ	640u	8 (r)	400 u/d
Cholet	1970	FK,1FK	1,289u	1,2 (r)	15,000 u/d
<i>*(closing early 2026)</i>					
Clermont-Ferrand	1988	L0,1L0	703u	1,2 (r)	5,000 u/d
Clermont-Ferrand	1921	FH,1FH	1,860u	1,2 (r)	2,000 u/d
Le Puy-en-Velay	1977	5E,15E	632u	6 (r)	45,000 t/y
Montceau-les-Mines	1970	FL,1FL	1,074u	6,7 (r)	28,000 t/y
Roanne	1974	F3,1F3	815u	1,2 (r)	14,000 u/d
Continental France S.N.C. (Continental A.G.)					
Sarreguemines	1964	CN,1CN	1,300u	1 (r)	10 mil u/y

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Goodyear-Dunlop Tyres France S.A. (Goodyear Tire & Rubber Co.)					
Amiens	1958	DL,1DL	1,000u	1 (r)	16,000 u/d
Montlucon	1920	DK,1DK	700u	5 (r)	6,000 u/d
Pneumatiques Kleber (Group Michelin)					
Troyes	1963	EX,1EX	832	4 (r)	54,400 t/y
GERMANY					
Continental A.G.					
Korbach	1908	CP,1CP	2,300u	1,2,5, 7 (r,b)	9.0 mil u/y
GOODYEAR TIRE & RUBBER CO.					
* Dunlop G.m.b.H.					
Hanau	1893	DM,1DM	1,300u	1,2 (r,b)	21,000 u/d
Wittlich	1971	DN,1DN	900u	3 (r)	6,700 u/d
* Gummiwerke Fulda G.m.b.H.					
Fulda	1946	NE,1NE	1,500u	1,2 (r)	21,000 u/d
<i>*(closing end of 2025)</i>					
* Pneumant Reifen & Gummi Werke G.m.b.H.					
Furstenwalde	1906	K5,1K5	700u	1,2 (r)	10,000 u/d
<i>*(closing by 2027)</i>					
Riesa	1945	N5,1N5	550u	1 (r)	16,000 u/d
Michelin Reifenwerke K.G.a.A. (Group Michelin)					
Bad-Kreuznach	1966	FT,1FT	1,400u	1,2 (r)	26,000 u/d
Homburg	1971	FV,1V	1,280u	3 (r)	4,000 u/d
<i>*(phasing out tire production 2025)</i>					
Karlsruhe	1931	FW,1FW	593u	3 (r)	5,000 u/d
Pirelli Deutschland G.m.b.H. (Pirelli & C. S.p.A.)					
Breuberg	1903	EB,EC	2,500u	1 (r)	6.0 mil u/y
Reifenwerke Heidenau G.m.b.H. & Co. Produktions K.G.					
Heidenau	1946	N6,1N6	135	1,2,5,7, 9(b)	2,500 u/d
HUNGARY					
Apollo Tyres (Hungary) Kft. (Apollo Tyres Ltd.)					
Gyongyoshalasz	2017	023	1,081	1,3 (r)	5.88 mil u/y
Bridgestone Tatabanya Termelo Kft. (Bridgestone Corp.)					
Tatabanya	2008	VR,1VR	1,150	1,2 (r)	18,248 u/d
Hankook Tire Hungary Ltd. (Hankook Tire Europe Holdings B.V.)					
Racalmas	2007	2X,12X	2,660u	1,2 (r)	17 mil u/y
Michelin Hungaria Tyre Manufacture Ltd. (Group Michelin)					
Nyiregyhaza	1979	6I,16L	1,046u	1,2 (r)	3,000 u/d
ITALY					
Bridgestone Italia Manufacturing S.p.A. (Bridgestone Corp.)					
Castel Romano	2017	025	–	1 (r)	–
Modugno	1962	VP,9C	642u	1 (r)	19,600 u/d
Pirelli Tyre S.p.A. (China National Chemical Corp.)					
Bollate	1988	XA,1XA	250u	1 (r)	400,000 u/y
Settimo Vettura	1955	HT,1HT	1,050u	1 (r)	3.5 mil u/y
S.A. Michelin Italiana (Group Michelin)					
Alessandria	1971	HE,1HE	856u	3 (r)	3,500 u/d
Cuneo	1963	HD,1HD	2,500u	1,2 (r)	35,000 u/d
Yokohama TWS (Yokohama Rubber Co. Ltd.)					
Tivoli	1939	XC,1XC	600u	4 (r)	34,000 t/y
LUXEMBOURG					
Goodyear S.A. (Goodyear Tire & Rubber Co.)					
Colmar-Berg	1951	NJ,1NJ	1,400u	3,6 (r)	6,000 u/d
Dudelage	2021	L1,1L1	70u	1,2 (r)	500,000 u/y
NETHERLANDS					
Apollo Vredestein B.V. (Apollo Tyres Ltd.)					
Enschede	1947	DV,1DV	588u	1,4 (r)	670,000 u/y
<i>*(closing summer 2026)</i>					

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Magna Tyres Group					
Hardenberg	2018	–	–	6,7 (r,b)	–
POLAND					
Bridgestone Poznan sp.zo.o (Bridgestone Corp.)					
Poznan	2000	3Y,13Y,7G, 276,CS,1CS	1,923u	1 (r)	31,208 u/d
Bridgestone Stargard Sp. Zo.o. (Bridgestone Corp.)					
Stargard	2009	JY,1JY	926	3 (r)	4,328 u/d
Kabat Spoelka Jawna					
Budzyn	1994	–	900	4,7 (b)	–
Michelin Polska S.A. (Group Michelin)					
Olsztyn	1968	B5,1B5	4,500u	1,2,3,4, 7 (r,b)	223,000 t/y
TC Debica S.A. (Goodyear Tire & Rubber Co.)					
Debica	1939	A5,1A5, T3,1T3	2,500u	1,2,3,4, 7 (r,b)	48,000 u/d
PORTUGAL					
Companhia Nacional de Borracha S.A. (Nova Motorsport)					
Santo Tirso	1967	F4,1F4	500u	1,2,3, 4 (r,b)	500,000 u/y
Continental Mabor Rubber s.r.o (Continental A.G.)					
Lousado	1946	AF,1AF	2,800u	1,4,6 (r)	18.0 mil u/y
ROMANIA					
Continental Automotive Products S.R.L. (Continental A.G.)					
Timisoara	1998	6G,266	2,500	1,2 (r)	17.0 mil u/y
Yokohama TWS Romania S.R.L. (Yokohama Rubber Co. Ltd.)					
Drobeta	2009	–	480	6 (r)	25,000 u/y

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Michelin Romania S.A. (Group Michelin)					
Victoria	1939	N4,1N4	1,403u	1,2 (r,b)	11,840 u/d
Zalau	1981	L7,1L7	1,395u	3,7 (r)	2,000 u/d
Nokian Tyres Europe Operations S.r.l. (Nokian Tyres P.L.C.)					
Oradea	2024	07F	240	1,2 (r)	6.0 mil u/y
S.C. Pirelli Tyres Romania S.r.l. (Pirelli & C. S.p.A.)					
Slatina	2006	93,193	3,450	1 (r)	13.5 mil u/y
RUSSIA					
Altaiyskiy Shinniy Kombinat					
Barnaul	1968	–	5,100	2,3,4,6,8(b)	2.8 mil u/y
Davydovo Tyre Production Co. L.L.C.					
Davydovo	2004	22,122	727	1,2 (r)	6,000 u/d
Ikon Tyres (P.J.S.C. Tatneft)					
Vsevolozhsk	2005	60,160	972u	1,2 (r)	17.0 mil u/y
J.S.C. Cordiant (S8 Capital)					
Kaluga	2013	VL,1VL	1,000	1,2 (r)	3.5 mil u/y
Omsk	1996	HF,1HF	2,000u	2 (r)	5.5 mil u/y
Ulyanovsk	1998	YD,1YD	634	1 (r)	2.4 mil u/y
Yaroslavl	1932	AR,1AR, J6,1J6	2,000u	1,2,3 (r,b)	3.6 mil u/y
J.S.C. Nizhnekamskshina (J.S.C. Tatneftekhiminvest-Holding)					
Nizhnekamsk	1974	24,124,YY, 1YY,YX,1YX	15,500	1,3,4 (r,b)	34,100 u/d
Pirelli Tyre Russia L.L.C. (Pirelli & C. S.p.A.)					
Kirov	1943	6P,16PXH, 1XH	1,600	1,2 (r,b)	6.0 mil u/y
Voronezh	1950	JW,V7,YB	900	1,2 (r,b)	2.3 mil u/y

» CONTINUED ON PAGE 32

The world-class carbon black producer

THAT CARES ABOUT THE WORLD

Tokai Carbon CB has invested nearly \$250 million across our manufacturing sites to reduce emissions and recover waste heat for energy cogeneration. Little wonder we are the leader in sustainability among producers of carbon black. We care deeply about our people, products, and our planet, as we do for all our customers across the globe. Tokai Carbon CB vows to answer the call and create value for our customers like you. We continue to build a future of technology and trust. Contact us first with your carbon black needs.



TOKAI CARBON CB | 800.767.2227
Answering the Call



Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Uralshina L.L.C.					
Yekaterinburg	1943	–	–	7	–
Voltyre-Prom J.S.C. (Titan International Inc.)					
Volzhskiy	1964	V2,1V2	1,900	2,4,7 (r,b)	2.0 mil u/y
Yokohama R.P.Z. L.L.C. (Yokohama Rubber Co. Ltd.)					
Lipetsk	2012	TK,1TK	566	1,2	1.6 mil u/y

SERBIA

Cooper Tire Serbia (Goodyear Tire & Rubber Co.)					
Krusevac	1970	U3,1U3	855	1 (r)	14,000 t/y
Linglong International Europe d.o.o. (Qingdao Linglong)					
Zrenjanin	2022	05H	–	1,2,3,6 (r)	6.0 mil u/y
Mitas d.o.o. (Yokohama Rubber Co. Ltd.)					
Ruma	1982	4R,14R	451u	4,6,7 (r,b)	25,000 u/d
Tigar Tyres d.o.o. (Group Michelin)					
Pirot	1935	T5,1T5	3,408	1,2,5 (r,b)	12.0 mil u/y
Toyo Tire Serbia d.o.o. (Toyo Tire Corp.)					
Indjija City	2022	05C	523	1,2 (r)	5.0 mil u/y

SLOVAK REPUBLIC

Continental Matador Rubber S.r.o. (Continental A.G.)					
Puchov	1947	J3,1J3, 6Y,16Y	4,700	1,2,3 (r,b)	18.0 mil u/y

SLOVENIA

Goodyear Dunlop Sava Tires d.o.o. (Goodyear Tire & Rubber Co.)					
Kranj	1998	H3,1H3	1,450u	1,2,3 (r)	25,000 u/d

SPAIN

Bridgestone Hispania S.A. (Bridgestone Corp.)					
Bilbao <i>*(big layoffs)</i>	1931	VT,1VT, 5C,15C	893u	3 (r)	5,296 u/d
Burgos	1976	WF,1WF, 6C,16C	1,318u	1,2 (r)	26,874 u/d
Puente San Miguel <i>*(big layoffs)</i>	1965	F6,1F6,F7 1F7,0E,10E	388u	4,6,7 (r)	800 u/d
Michelin Espana Portugal S.A. (Group Michelin)					
Aranda de Duero	1970	HA,1HA	1,258u	3 (r)	6,500 u/d
Lasarte	1934	HB,1HB	488u	5 (r,b)	12,000 t/y
Valladolid	1974	H1,1Hi	1,624u	1,2,4 (r)	102,000 t/y
Vitoria	1966	HC,1HC	3,221u	1,2,6 (r)	210,400 t/y

UKRAINE

C.J.S.C. Rosava					
Bila Tserkva	1972	KC,1KC, X3,1X3	6,054	1,2,3,4 (r,b)	6.1 mil u/y
Valsa Bila Tserkva Tyre Factory No. 2					
Bila Tserkva	1988	KD,1KD	1,430	1,3,4,5, 6 (r,b)	1.1 mil u/y

UNITED KINGDOM

Dunlop Aircraft Tyres Ltd.					
Birmingham, England	1910	–	290u	8 (r,b)	110,000 u/y
Pirelli Ltd. (Pirelli & C. S.p.A.)					
Burton-on-Trent, England	1969	XP,1XP	400	1 (r)	200,000 u/y
Carlisle, England	1969	XN,1XN	900u	1 (r)	3.0 mil u/y

ASIA**AZERBAIJAN**

Azerbaijan Tyre					
Baku	1960	–	2,530	1,3,4,5	6.0 mil u/y

BANGLADESH

CEAT Akkhan Ltd. (CEAT Ltd.)					
Dhakka	2014	–	–	2,3,5 (b)	65 t/d

CAMBODIA

Cart Tire Co. Ltd. (Sailun Tire Group)					
Svay Rieng	2022	05Y	–	1,2,3 (r)	9.0 mil u/y
Doublestar (Cambodia) Tire Co. Ltd. (Qingdao Doublestar Group)					
Snuol District, Kratie Province	2024	07B	–	1,2,3 (r)	8.5 mil u/y
General Rubber (Cambodia) Co. Ltd. (Jiangsu General Science Technology Co. Ltd.)					
Sihanouk	2023	076	1,600	1,2,3 (r)	5.9 mil u/y

CHINA

Anhui Kaiyuan Tire Co. Ltd.					
Anhui	1957	4E,14E	705	3 (b)	124,000 u/y
Anhui Jichi Tire Co. Ltd.					
Anhui	2024	YW,1WY	–	1,2 (r)	3 mil u/y
Anhui Primewell Rubber & Plastics Co. Ltd. (Giti Tire Pte Ltd.)					
Anhui	–	JP,1JP	–	5 (b)	1.5 mil u/y
Aufine Group. Ltd.					
Dongying	1986	–	5,920	3 (r)	1.5 mil u/y
Beijing Capital Tire Co. Ltd. (Jinglun Tire Qingdao Co. Ltd.)					
Beijing	1970	0J,10J	2,300	1,2,3 (r,b)	7.1 mil u/y
Beijing Souchuang Tyre Co. Ltd.					
Beijing	1995	–	–	3,4 (r)	7,100 u/d
BRIDGESTONE CORP.					
* Bridgestone (Tianjin) Tire Co. Ltd. / Tianjin	2000	1U,11U	1,505u	1,2 (r)	20,122 u/d
* Bridgestone (Wuxi) Tire Co. Ltd. / Wuxi, Jiangsu	2003	31,131	1,413u	1,2 (r)	19,869 u/d
Carlisle (Meizhou) Rubber Products Co. Ltd. (Titan International Inc.)					
Meiyan	2007	AQ,3A0	500	4,7 (r,b)	34,000 u/d
Chaoyang Long March Tyre Co. Ltd.					
Liaoning	1988	1R,TJ	1,600	3 (r)	2.8 mil u/y
CHEMCHINA (China National Chemical Corp.)					
* Aeolus Tyre Co. Ltd. / Jiaozuo, Henan	1965	5X,15X	6,543u	3,6 (r,b)	6 mil u/y
* ChemChina Guilin Tire Co. Ltd. / Guilin, Guangxi	2006	5L,15L	–	2,3,4,6 (b)	1.2 mil u/y
* China National Tyre & Rubber Guilin Co. Ltd. / Guilin, Guangxi	1965	7N, 17N	–	3,4,6 (r)	11.6 mil u/y
* Chonche Auto Double Happiness Tyre Corp. Ltd. / Taiyuan City, Shanxi	2004	4V,14V,6E, 16E	–	3 (r,b)	14.0 mil u/y
* Pirelli Tyre Co. Ltd. (China) / Jiaozuo, Henan	2012	VJ,1VJ	600	1,2 (r)	3.7 mil u/y
* Pirelli Tyre Co. Ltd. (China) / Yanzhou, Shandong	2003	51,150	2,350	1,5 (r)	8.5 mil u/y
* Jining Shenzhou Tire Co. Ltd. / Yanzhou, Shandong	2005	034	–	1 (r)	2.8 mil u/y
* Qingdao Yellow Sea Rubber Co. Ltd. / Qingdao, Shandong	1986	EV,MR	500	1,2,3,7 (r,b)	3.6 mil u/y
CHENG SHIN RUBBER / MAXXIS INTERNATIONAL					
* Cheng Shin Rubber (Xiamen) Ind. Ltd. / Xiamen, Fujian	1991	7F,17F	4,136	1,2,3,4,5, 6,7,9(r)	73,200 u/d
* Cheng Shin Tire Rubber (China) Co. Ltd. / Kunshan, Jiangsu	1997	2U,12U	2,357	1,2,3 (r)	59,600 u/d &
* Cheng Shin Tire & Rubber (Chong Qing) Co. Ltd. / Chongqing, Changshou	2009	UL,1UL	706	1,2 (r)	28,000 u/d
* Cheng Shin Tire & Rubber (Zhangzhou) Ind. Co. Ltd. / Zhangzhou, Fujian	2012	TE,1TE	1,986	2,3,4,5, 7 (r,b)	35,000 u/d
* Cheng Shin Tire (Xiamen) Co. Ltd. / Xiamen, Fujian	2001	7F	1,248	3(b)	12,134 u/d
* Xiamen Chengshin Enterprise Co. Ltd. / Xiamen, Fujian	2006	–	999	–	–
Continental Tires (Hefei) Co. Ltd. (Continental A.G.)					
Hefei	2009	LF,1LF	2,400u	1,2,9 (r)	14.0 mil u/y

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
COOPER TIRE & RUBBER (Goodyear Tire & Rubber Co.)					
* Cooper Kunshan Tire Co. Ltd. / Kunshan, Jiangsu	2005	RM,1RM	1,144	1,2 (r)	12.0 mil u/y
* Cooper Qingdao Tire / Qingdao, Shandong	1998	CR,1CR	862	2,3 (r)	1,000 u/d Co.
Dongying Monday Rubber Technology Co. Ltd.					
Dawang, Guangrao	2010	00L	–	5	4.5 mil u/y
Dongying Fangxing Rubber Co. Ltd.					
Dongying, Guangrao	2000	–	2,000	1,3,6 (r)	15.2 mil u/y
Double Coin Holdings Ltd. (Huyai Group)					
Chongqing, Chongqing	2008	TP,1TP	1,000	3 (r)	2.5 mil u/y
Rugao, Jiangsu	2005	76,176	2,000	3,4,6,7 (r)	3.3 mil u/y
Shanghai, Shanghai	1989	2J,12J	2,000u	3,6,7 (r)	88,000 u/y
Urumqi City, Xinjiang	1994	DB,1DB	3,000	2,3 (b)	2.7 mil u/y
Wuwei, Anhui	2012	HX,1HX	706u	1,2 (r)	15.0 mil u/y
Eudemon Tire Co. Ltd. (Jinyu Tire Co. Ltd.)					
Zibo, Shandong	2019	182	1,700	– (r)	3.5 mil u/y
Exmile (Jiangsu) New Material Technology Co. Ltd.					
Gunnan, Jiangsu	–	08B	–	1,7 (r)	8.0 mil u/y
Exmile (Shandong) Special Tyre Co. Ltd.					
Laizhou, Shandong	–	–	–	3,4,6,7 (r)	–
Giti Tire (China) Investment Co. Ltd. (Giti Tire Pte. Ltd.)					
Hefei, Anhui	1993	9U,19U	4,400	1,2,3,9 (r)	22.1 mil u/y
Mudanjiang, Heilongjiang	1988	3A,13A	1,800	1,2,3,9 (r)	6.75 mil u/y
Putian, Fujian	2000	5W,15W	3,200	1,2,3 (r)	18.3 mil u/y
Goodyear Pulandian Tire Co. Ltd. (Goodyear Tire & Rubber Co.)					
Pulandian	2011	7L,17L	1,900	1,2,3 (r)	1.2 mil u/y
Guangzhou Bolex Tyre Ltd.					
Guangzhou	1992	6X,16X	–	1,2 (r)	12.0 mil u/y
Guangzhou Pearl River Rubber Tyre Ltd.					
Huadu	1970	0K,10K	–	1,2,3,4,6 (b)	80,000 u/y
Guilin Lanyu Aircraft Tire Development Co.					
Guilin	–	5S,25S	–	8 (b)	–
Guizhou Tyre Co. Ltd.					
Guiyang, Guizhou	–	10D	4,012u	2,3,4,6,7(r,b)	10.9 mil u/y
HANKOOK TIRE & TECHNOLOGY					
* Chongqing Hankook Tire Co. Ltd. / Chongqing	2013	BB, BB1	1,170u	1,2,3 (r)	6.0 mil u/y
* Hankook Tire China Co. Ltd. / Jiaxing, Zhejiang	1996	1G,216	2,150u	1,2 (r)	17.0 mil u/y
* Jiangsu Hankook Tire Co. Ltd. / Huaian, Jiangsu	1996	BJ,1BJ	1,820u	1,2,3,9 (r)	10.0 mil u/y
Haoyou Tire Co. Ltd. (a.k.a. - Goodfriend Tyre Co. Ltd.)					
Jiaozuo	2010	UR,1UR	–	1,2 (r)	5.0 mil u/y
Jiaozuo	2005	UR,1UR	800	3 (r,b)	1.2 mil u/y
Hefei Wanli Tire Co. Ltd. (Guangzhou Fengli Tire Co.)					
Hefei	2016	–	700	3 (r)	2.0 mil u/y
Henan Guiun Tire Co. Ltd.					
Xinyang, Henan	2001	084	300	2,4,6,7	1.0 mil u/y
Hwa Fong Rubber (Suzhou) Co. Ltd. (Hwa Fong Rubber Industry Co. Ltd.)					
Changshu, Jiangsu	1996	6W,16W	1,250	5,7 (r,b)	–
Innova Rubber Co. Ltd.					
Pinghu City	2001	0F,10F	–	7	–
Jiangsu Feichi Co. Ltd.					
Yancheng	1965	5U,15U	2,000	5,6,7 (b)	5.5 mil u/y
Jiangsu General Science Technology Co. Ltd.					
Wuxi City, Jiangsu	1995	95,195	2,500	3 (r)	10.0 mil u/y
Jinyu Tyre Co. Ltd.					
Dongying City, Shandong	1995	15,115	2,000	(r)	3.6 mil u/y
Jinzhou Xin Xing Rubber Production Co. Ltd.					
Liaoning	1996	FS,2F5	460	5 (r,b)	6.0 mil u/y

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
KENDA RUBBER INDUSTRIAL CO. LTD.					
* Kenda Rubber (China) Co. Ltd. / Kunshan, Jiangsu	1994	7Y,17Y	3,000	1,2,5,7 (r,b)	14,000 u/d
* Kenda Rubber (Tianjin) Co. Ltd. / Jinghai, Tianjin	2007	MM,1MM	2,000	1,2,5,7 (r,b)	6,500 u/d
KUMHO TIRE CO. INC. (Qingdao Doublestar Group)					
* Kumho Tire (Changchun) Co. / Changchun, Jilin	2007	D0,1D0,FE,1FE	669u	1,2 (r)	4.1 mil u/y
* Kumho Tires (Tianjin) Co. / Tianjin, Tianjin	2007	C0,1C1	1,071u	1,2,5,7 (b)	10.2 mil u/y
* Nanjing Kumho Tire Co. / Nanjing	2017	4T,14T,7U,17U,KV,1KV	1,803	1,2 (r)	5.0 mil u/y
Liaoning Tyres Group Co. Ltd.					
Chaoyang	1952	JA,1JA	7,000	1,2,3 (r)	2.4 mil u/y
Linglong Group Co. Ltd.					
Changchun	–	05V	–	3 (r)	14.0 mil u/y
Dezhou, Shandong	–	R1,1R1	–	1,2,3 (r)	10 mil u/y
Jingmen, Hubei	2019	03W	–	1,2,3,6 (r)	15 mil u/y
Liuzhou, Guanxi	–	–	–	–	22 mil u/y
Zhaoyuan City, Shandong	2001	0U,10U, KF,1KF	4,061	1,2,3,4, 9 (r,b)	66.0 mil u/y
Longkou Xinglong Tire Co. Ltd.					
Longkou City, Yantai	–	FG,1FG	550	2,3,4 (b)	500,000 u/y
GROUP MICHELIN					
* Michelin Shen Yang Tire Co. Ltd. / Shenyang, Liaoning	2013	7V,17V	2,994	1,2,3 (r)	200,000 t/y
* Shanghai Michelin Tire Co. Ltd. / Tsen Tai, Shanghai	1993	Y5,1Y4	1,993u	1,2 (r)	18,000 u/d
* Solideal Rubber Products (Qingdao) Co. Ltd. / Pingdu, Qingdao	–	–	–	7	2,950 t/m
MST Tyre Ltd.					
Xuzhou	2003	36,136	150u	4,7 (b)	250,000 u/y
Nankang Rubber Tire Corp. (Nankang International)					
Jiangsu	2003	I0,110	930	1,2 (r)	19,000 u/d
Ningxia Shenzhou Tire Co. Ltd.					
Shizuishan	2015	01F	2,000	3 (r)	7.6 mil u/y
Prinx Chengshan (Shandong) Tire Co. Ltd. (Chengshan Group)					
Rongcheng City	1976	4Y,14Y	2,860u	1,2,3,4,6, 7 (r,b)	20.6 mil u/y
Qingdao Aonuo Tyre Co. Ltd.					
Pingdu City	1999	52	2,000	3,4,6	23 mil u/y
QINGDAO DOUBLESTAR GROUP					
* Doublestar Dongfeng Tyre Co. Ltd. / ShiYan, Hubei	1995	1K,11K	2,500u	1,2,3 (r,b)	6.5 mil u/y
* Qingdao Doublestar Tire Industrial Co. Ltd. / Qingdao, Shandong	1995	8R,18R	7,001	2,3,4 (r,b)	5.5 mil u/y
Qingdao Hengda Tire Co. Ltd.					
Pingu	1994	13,113	–	2,3,4,6,7(r,b)	2 mil u/y
Qingdao Nexen Tire Corp. (Nexen Tire Corp.)					
Qingdao, Shandong	2007	JJ,1JJ	1,039u	1,2 (r)	10.5 mil u/y
Qingdao Qihang Tyre Co. Ltd.					
Pingdu City	–	56,156	–	4,6,7 (r,b)	–
Qingdao Qizhou Rubber Co. Ltd.					
Pingdu	1995	88,188	1,000	3,4,6 (r,b)	3.7 mil u/y
Qingdao Sentury Tire Co. Ltd. (Sentaída Group)					
Jimo, Qingdao, Shandong	2007	P2,1P2	864	1,2,9 (r,b)	15.0 mil u/y
Qingdao Shengda Tire Manufacture Co. Ltd.					
Qingdao	–	12,112	–	–	–
Qingdao Tengjiang Tyre Co. Ltd.					
Tengjiang	1994	38,138	700	1,2,3,4	1.0 mil u/y
Sailun Group					
Dongying, Shandong	2008	KE,1KE	–	1,2 (r)	27.0 mil u/y

 CONTINUED ON PAGE 34

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Qingdao, Shandong	–	53, 153	–	1,2,3,5, 7,9, (r,b)	40,000 t/y
Shanghai (purchased from Bridgestone)	1996	–	–	3	4,300 u/d
Shenyang, Liaoning	2020	MW,1MW	216u	3 (r)	5.0 mil u/y
Weifang, Shandong	2021	YK, 1YK	–	1,2,3,5 (r)	7.5 mil u/y
Shandong Bayi Tyre Manufacture Co. Ltd. (Sportrak Tire Group Ltd.)					
Zaozhuang, Shandong	2005	C2,JL	–	3 (r)	3.6 mil u/y
Shandong Changfeng Tyre Co. Ltd. (Shandong Hengfeng Tyre Co. Ltd.)					
Dongying City, Shandong	1995	83,183	6,000	1,2,3 (r)	17.0 mil u/y
Shandong Duratti Rubber Corp. Co. Ltd.					
Qinzhou, Shandong	2011	CT,1CT	–	1,2,3	16.5 mil u/y
Shandong Fengyuan Tire Mfg. Co. Ltd.					
Zaozhuang, Shandong	–	LB,1LB	–	1,2 (r)	20.0 mil u/y
Shandong Guofeng Rubber Plastics Co. Ltd.					
Guangrao	2011	PP,1PP	–	1,2,3,4,6 (r)	12.0 mil u/y
Shandong Haohua Tyre Group					
Shouguang, Shandong	–	1P, 11P	6,000	1,2,3 (r,b)	25.0 mil u/y
Shandong Hawk International Rubber Industry Co. Ltd.					
Liaozhou	1975	11,111	2,300	3,4,6,7 (r)	2.2 mil u/y
Shandong Hengfeng Rubber & Plastics Co. Ltd.					
Dongying City, Shandong	1995	83,183	6,000	3 (r)	3.5 mil u/y
Shandong Hengyu Technology Group					
Dongying City, Shandong	–	UB,1UB	–	1,2,3 (r)	13.2 mil u/y
Shandong Huasheng Rubber Co. Ltd.					
Dongying City, Shandong	1995	AC,1AC	4,500	1,2,3 (r)	18.5 mil u/y
Shandong Kaixuan Rubber Co. Ltd.					
Heze, Shandong	2014	6A,16A	–	2,3,6	3.6 mil u/y
Shandong Longyue Rubber Co. Ltd.					
Caoxian, Heze City	–	7B,17B	5,000	1 (r)	25.0 mil u/y
Shandong LuHe Group General Co.					
Zhucheng City, Shandong	1986	AY,1AY	–	1,2,3,4,5, 6,7 (r,b)	8.6 mil u/y
Shandong Mileqi Tire Co. Ltd.					
Guangrao/Dongying City, Shandong	–	02W	–	1,3 (r)	15.2 mil u/y
Shandong Sangong Rubber Co. Ltd.					
Zhucheng City, Shandong	–	KH,1KH	1,500	2,3,5 (r,b)	–
Shandong Shengtai Tyre Co. Ltd.					
Dongying, Shandong	–	50, 150	1,000	1,3,6 (r,b)	18.0 mil u/y
Shandong Shuangwang Rubber Co. Ltd.					
Dawang, Guangrao	–	–	–	1,2,3 (r)	12.0 mil u/y
Shandong Taishan Tire Co. Ltd.					
Feicheng City, Shandong	1970	1M,11M	1,200	3,4,6 (b)	2.2 mil u/y
Shandong Wanda Boto Tyre Co. Ltd.					
Dongying City, Shandong	–	80,180	–	1,2,3,6 (r)	18.0 mil u/y
Shandong Xinghongyuan Tyre Co. Ltd.					
Mengyin, Shandong	2013	–	–	1,2 (r)	12.0 mil u/y
Shandong Yinbao Tire Group					
Shouguang City, Shandong	1996	BP,1BP	–	3,6	2.1 mil u/y
Shandong Yongtai Chemical Industry Group					
Dongying, Shandong	–	25,125	2,000	1,3 (r)	5.6 mil u/y
ShandongYongfeng Tire Co. Ltd. (Shandong Hengfeng Rubber & Plastic Co. Ltd.)					
Linyi City, Shandong	1995	AD, 1AD	4,500	1,3 (r)	20.6 mil u/y
Shandong Yongsheng Rubber Group Co. Ltd.					
Dongying City, Shandong	1986	JE,JK	–	1,2,3 (r)	28.8 mil u/y

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Shandong Zhongce Tyre Co. Ltd.					
Shouguang City, Shandong	1996	75,175	–	2,3,4,6 (r,b)	1.0 mil u/y
Shandong Zhongyi Rubber Co. Ltd.					
Dawang, Guangrao	2004	XU,1XU	–	1,2 (r)	20.0 mil u/y
Shanxi Suanxi Tyre Co. Ltd.					
Taiyuan, Shanxi	1970	4V,5B	1,900	2,3,4 (r,b)	1.0 mil u/y
Shouguang Firemax Tyre Co. Ltd.					
Shouguang, Shandong	2011	1BU	1,988	1,2 (r)	13.2 mil u/y
Sichuan Haida Tyre Group Co. Ltd.					
Jianyang City, Sichuan	–	33,133	–	1,2,3 (r,b)	12.2 mil u/y
SUMITOMO RUBBER INDUSTRIES LTD.					
* Sumitomo Rubber (Changshu) Co. Ltd./ Changshu City, Jiangsu	2004	0T,10T	2,061u	1,2,3 (r)	7,200 t/m
* Sumitomo Rubber (Hunan) Co. Ltd. / Changsha, Hunan	2011	VH,1VH	1,062u	1,2 (r)	2,950 t/m
Techking Tyres Ltd.					
Heze City, Shandong	2012	7B,17B	520	1,2 (r)	2.0 mil u/y
Tercolo Tire Group					
Guangrao County, Shandong	2019	–	3,630	1,2,3,4, 6,7 (r,b)	23.6 mil u/y
Tianjin Wanda Tires Group Ltd.					
Tianjin, Tianjin	1988	5Y,15Y	–	1,5,7 (r,b)	–
Xingtai, Hebei	2015	038	–	1,2 (r)	–
TOYO TIRE CORP.					
* Toyo Tire (Zhucheng) Co. Ltd. / Zhucheng, Shandong	2005	90190	433	3 (r)	2.0 mil u/y
* Toyo Tires Zhangjiagang Co. Ltd. / Zhangjiagang, Jiangsu	2012	PW,1PW	–	1,2 (r)	2.0 mil u/y
Triangle Group Co. Ltd.					
Weihai, Shandong	2016	–	150u	1,2,6 (r,b)	122,000 u/y
Weihai, Shandong	2003	2V, 12V	2,333u	1,2,6 (r,b)	12.3 mil u/y
Weihai, Shandong	2009	0H,10H	1,836u	1,2,3 (r)	6.0 mil u/y
Weihai Nanhai, Shandong	2015	–	448	1,2,7 (r)	4.0 mil u/y
TUTRIC / Tianjin United Tire & Rubber International Co. Ltd. (Zhongce Rubber Group)					
Tianjin	1987	3B,13B	1,042u	4,6,7 (r,b)	200,000 u/y
WANLI TIRE CO.LTD. (Vanlead Group)					
* Guangzhou South China Rubber Tire Co. Ltd. / Panyu, Guangzhou	1989	WP,1WP	2,001	1,2,3 (r)	12.0 mil u/y
* Wanli Tire Co. Ltd./ Conghua, Guangzhou	2006	WP,1WP	1,800	1,3	16.0 mil u/y
Weifang Shunfuchang Rubber & Plastic Co. Ltd.					
Shouguang, Shandong	1994	TW,2TW	1,800	1,2,3, 4 (r,b)	1.2 mil u/y
Weifang Yuelong Rubber Co. Ltd.					
Shouguang, Shandong	1986	7P,17P	3,520	2,3 (r)	3.0 mil u/y
Wendeng Sanfeng Tyre Co. Ltd.					
Wendeng	1974	04,104	1,000	1,2,3,4 (b)	1.0 mil u/y
Wuxi Weida Rubber Co. Ltd.					
Xishan City, Wuxi	1984	–	1,500	2,5 (b)	6.8 mil u/y
Xiamen Rubber Factory					
Xiamen, Fujian	1970	1J,11J	3,096	2,3,4,6 (b)	800,000 u/y
Xingyuan Tire Group Co. Ltd.					
Dongying City, Shandong	1994	66,166	–	3,6 (r)	1.6 mil u/y
Xuzhou Xugong Tyres Co. Ltd.					
Xuzhou, Jiangsu	–	9H,19H	3,300	2,3,4,6, 7(r,b)	3.2 mil u/y
Yanchang Petroleum Group Rubber Co. Ltd.					
Zianyang	–	UF,1UF	–	3,6 (r,b)	2 mil u/y
Yancheng Tuopu Tyre Co. Ltd.					
Yangcheng City	1997	–	400	4,6,7 (b)	–


Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
YOKOHAMA RUBBER CO. LTD.					
* Hangzhou Yokohama Tire Co. Ltd. / Hangzhou City, Zhejiang	2003	0V,10V	1,250	1 (r)	5.0 mil u/y
* Suzhou Yokohama Tire Co. Ltd. / Suzhou City, Jiangsu	2008	JM,1JM	870	1 (r)	6.4 mil u/y
* Trelleborg Wheel Systems (Xingtai) Co. Ltd. / Xingtai	2009	3F,WN	180	4,7 (r,b)	150,000 u/y
Zhongce Rubber Group Co. Ltd.					
Anji, Zhejiang	2016	—	8,000	5 (r)	35.0 mil u/y
Hangzhou, Zhejiang	1958	1JU,1KN,01N	28,000u	1,2,3,4,5,6,7,9 (r,b)	89.0 mil u/y
Jiande, Zhejiang	—	8D,18D	—	3 (r)	10.5 mil u/y
Qiantang, Hangzhou	2023	—	—	1 (r)	—
Tianjin, Tianjin	2022	KN,1KN	1,800u	4,6,7 (r,b)	650,000 u/y
Zodo Tire Co. Ltd.					
Cao County, Shandong	—	6A,16A	—	1,2 (r)	>65,000 u/d
Shouguang, Shandong	2014	NV,1NV	—	3 (r)	—
Shouguang, Shandong	1986	7P,17P	—	3 (r)	—

INDIA

Agarwal Rubber Ltd. (a.k.a. ARL Tyres Ltd.)					
Hyderabad	—	03J	—	2,4,6 (b)	120 t/d
Patancheru	1983	—	2,000	2,4,5 (b)	845 t/d
Apollo Tyres Ltd.					
Chennai, Tamil Nadu	2010	P0,1P0	1,528	1,2,3 (r)	913 t/d
Chinnapanduru, Andhra Pradesh	2020	042	452	1,2,3 (r)	350 t/d
Kalamassery, Kerala	1995	—	496u	2,3,4,6,7(b)	113 t/d
Limda, Gujarat	1991	8F,18F	2,248	1,2,3,4,5,6 (r,b)	550 t/d


Perambra, Kerala	1977	A6,1A6	1,330u	2,3,4,6 (b)	290 t/d
Asian Tyre Factory Ltd.					
Jalandhar, Punjab	1993	—	—	2,3,4,6,7(b)	700,000 u/y
Balkrishna Tyres Ltd. (BKT)					
Aurangabad, Maharashtra	1988	3V,13V	470u	4,6,7 (r,b)	30,000 t/y
Bhiwadi, Rajasthan	2003	5P,15P	500	4,6,7 (r,b)	55,000 t/y
Bhuj, Gujarat	2013	FY,1FY	1,200	4,6,7 (r,b)	159,000 t/y
Chopanki, Rajasthan	2005	9N,1N	480u	4,6,7 (r,b)	54,000 t/y
Waluj, Maharashtra	2021	—	500u	4,6,7 (r,b)	55,000 t/y
Birla Tyres Ltd. (Kesoram Industries Ltd.)					
Balalore	1991	3H,13H	1,400u	1,2,3,4,5,6 (r,b)	143 t/d
Bridgestone India Pvt. Ltd. (Bridgestone Corp.)					
Kheda, Madhya Pradesh	1998	4W,14W	1,200	1,2 (r)	19,500 u/d
Pune, Maharashtra	2013	W9,1W9	1,400	1,2,3 (r)	12,900 u/d
CEAT Ltd.					
Ambarnath, Maharashtra	2017	—	290	4,6 (r)	80 t/d
Halol, Gujarat	2011	PT,1PT	1,391	2,3,5 (r)	305 t/d
Kanchipuram, Tamil Nadu	2020	—	1,000	1,2,3,5 (r)	31,000 u/d
Mumbai, Maharashtra	1958	WU,1WU	921u	3,4,6,7(b)	245 t/d
Nagpur, Maharashtra	2016	03A	877	5 (b)	114 t/d
Nashik, Maharashtra	1974	8H,18H	2,400u	1,2,3,4(r,b)	240 t/d
Continental India Pvt. Ltd. (Continental A.G.)					
Modipuram	1974	L6,1L6	800	1,2,3,4(r,b)	1.0 mil u/y
Emerald Resilient Tyre Manufacturers Pvt. Ltd.					
Gummidoondi	—	—	—	7 (b)	10,560 t/y

CONTINUED ON PAGE 36

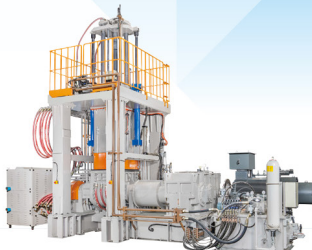


YOUR BEST SUPPLIER


For Rubber or Plastic Machinery




Intensive Mixer



Dispersion Kneader-Intermesh Type






Twin Screw Roller Header Extruder




Mixing Mill and Stock Blender

YI TZUNG PRECISION MACHINERY CORP.


601, Chung Shan Rd., Sec. 3, Tantzui Dist, Taichung City 42754, Taiwan
Tel: +886-4-2532-4185 Fax: +886-4-2533-7810
E-mail: mixing@yitzung.com.tw www.yitzung.com.tw


Innovation is our mission and our history.




RPU (Rocky Panel Unit)
All-in-one compact & insulated piping package for tire curing press




1978
"Rocky Valve"
Valves for tire curing press




2000
"Rocky Valve"
Valves for tire curing press




ICHIMARU-GIKEN
Ichimaru-Giken was founded.




2010
GCU (Gas Circulating Unit)
Temperature-equalizing device in the bladder during curing



2012
REC
Water hydraulic driven compact center mechanism with LVDT for tire curing press

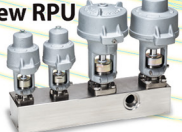


2014
SU (Shaping Unit)
Off-line shaping and pre-heating system for tire curing press



2019
SWC
Angle seat type 2-way piston valve

2023
New RPU



ROCKY-ICHIMARU
Company name changed to ROCKY-ICHIMARU Co., Ltd.

ROCKY-ICHIMARU
www.rocky-ichimaru.co.jp/en info@rocky-ichimaru.co.jp

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
GOODYEAR TIRE & RUBBER CO.					
* Goodyear India Ltd. / Ballabgarh, New Delhi	1961	NK,1NK	800u	3,4 (r,b)	4,000 u/d
* South Asia Tyres Ltd. / Aurangabad, Maharashtra	1994	1W,11W	700	1,2,6 (r)	11,000 u/d
Govind Rubber Ltd.					
Jugiana	1980	–	–	5 (b)	3.6 mil u/y
Innovative Tyres & Tubes Ltd.					
Halol, Gujarat	2002	RK	–	2,3,4,5 (b)	12,000 t/y
JK Tyre & Industries Ltd.					
Banmore, Madhya Pradesh	1991	9F,19F	2,321u	1,2,4,9 (r)	7.07 mil u/y
Chennai, Tamil Nadu	2013	WR,1WR	1,974u	1,3 (r)	6.30 mil u/y
Kankroli, Rajasthan	1976	X5,1X5	1,864u	2,3,4,6 (b)	1.98 mil u/y
Mysore, Karnataka	1980	F8,1F8	2,540u	1,2,3,4,6 (r,b)	2.81 mil u/y
Haridwar, Uttarakhand (Cavendish Industries)	2016	YT,1YT	2898u	2,3,4,5 (r,b)	11.3 mil u/y
KRM Tyres (Kohinoor Rubber Industries)					
Baddi, Himachi Pradesh	2000	JT,1JT	–	1,2,3,4,5,6,7(b)	7,736 u/d
Mahansaria Tyres Pvt. Ltd.					
Panoli, Gujarat	2020	06D	–	4,5,7 (r)	40,000 t/y
Maxxis Rubber India Pvt. Ltd. (Cheng Shin Rubber Industry Co. Ltd.)					
Ahmedabad, Gujarat	2017	01J	469	5 (r,b)	32,420 u/d
Michelin India Tamil Nadu Tyres Pvt. Ltd. (Group Michelin)					
Chennai, Madras	2012	V8,1V8	947	3,6 (r)	30,000 t/y
MRF Ltd.					
Ankenpally, Telagana	2010	9L,19L	2,000u	1,5(r,b)	31,000 ud
Arkonam, Tamil Nadu	1973	T9,1T9	4,000u	1,2,4,5,7,8,9 (r,b)	58,000 u/d
Chennai, Madras	1962	WT,1WT	920u	2,3,4,6,7(b)	4,500 u/d
Dahej, Gujarat	2020	049	750	2,4,5,6 (b)	23,000 u/d
Goa, Goa	1973	P9,1P9	1,350u	2,3,4 (b)	6,800 u/d
Kottayam, Kerala	1971	OL,1OL	1,550u	2,3,4 (r,b)	3,200 u/d
Perambalur, Tamil Nadu	2011	PE,1PE	1,250u	2,4,5 (b)	45,000 u/d
Perambalur, Tamil Nadu	2011	YA,1YA	1,800u	1,2,3 (r)	13,000 u/d
Pondicherry, Pondicherry	1997	7R,17R	2,900u	1,2,3,9 (r)	17,500 u/d
Sangareddy, Telangana	1991	9L,19L	3,900u	1,2,3,4,5,6,7,8 (b)	31,000 u/d
MRL Tyres Ltd.					
Nodia, Uttar Pradesh	1978	26,126	–	1,2,3,4,5 (r,b)	26,800 t/y
Poddar Tyres Ltd.					
Ludhiana, Punjab	1964	–	1,700	4,5 (b)	1.2 mil u/y
Ralson India Ltd.					
Ludhiana, Punjab	–	–	1,400	2,4,5 (b)	600,000 u/y
Ralson Tyres Ltd. (Ralson India Ltd.)					
Indore, Madhya Pradesh	2022	066	1,295	3 (r)	1.0 mil u/y
Rubber King Tyre Pvt. Ltd.					
Ahmedabad, Gujarat	2017	–	538	4,6,7 (r,b)	6,840 t/y
Speedways Group of Companies					
Jalandhar, Punjab	1967	LH,1LH	–	2,4,5,6,7 (r,b)	–
Stallion Tyres Ltd.					
Hyderabad	1976	–	–	5 (b)	480,000 u/y
Suntec Tyres Ltd.					
Trichur	–	91,191	–	5 (b)	–
Sun-Tyre & Wheel Systems (TVS Group)					
Maraimalai Nagar	–	–	–	7	–
Padi	–	–	–	7	–
Pudukottai	–	–	–	7	–

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Superking Manufacturers (Tyre) Pvt. Ltd.					
New Delhi	1982	40,140	–	2,4,5,6,7(b)	–
Tolins Tyres Pvt. Ltd.					
Kalady	2008	XV,1XV	–	1,2,4 (r)	1.51 mil u/y
TVS Srichakra Ltd.					
Madurai, Tamil Nadu	1983	LR,1LR	787u	2,4,5,6,7(b)	12.2 mil u/y
Rudrapur, Uttarakhand	–	088	–	5	–
Vee Rubber India Pvt. Ltd.					
Ahmedabad, Gujarat	2017	03E	–	5 (r,b)	10,000 u/d
YOKOHAMA RUBBER CO. LTD. * ATC Tires Pvt. Ltd.					
Dahej, Gujarat	2014	CA, 1CA	3,131	4,7 (r,b)	91,700 t/y
Tirunelveli, Tamil Nadu	2009	Y4,1Y4	2,286	4,6,7 (r,b)	100,000 t/y
Visakhapatnam, Andhra Pradesh	2022	–	–	4,6 (r)	132 t/d
* Yokohama India Pvt. Ltd. / Bahadurgarh, Haryana	2014	13,113	1,015	1 (r)	4.5 mil u/y

INDONESIA

P.T. Bridgestone Tire Indonesia (Bridgestone Corp.)					
Bekasi, West Java	1973	A8,1A8	1,678u	1,2,4,6,7(b)	4,317 u/d
Karawang, West Java	1997	2R,12R	1,713u	1,2 (r)	25,126 u/d
P.T. Elangperdana Tyre Industry					
Bogor, West Java	1997	09,109	670	1,2 (r)	4.2 mil u/y
P.T. Evoluzione Tyres (Pirelli & C. S.p.A.)					
Subang, West Java	2015	XD,1XD	–	5 (b)	4.0 mil u/y
P.T. Gajah Tunggal TBK (Giti Tire)					
Tangerang, Jawa Barat	1951	Y9,1Y9	14,000u	1,2,3,4,5,6,7(r,b)	25.0 mil u/y
P.T. Goodyear Indonesia (Goodyear Tire & Rubber Co.)					
Bogor, West Java	1935	NL,1NL	900u	1,2,3,4,6 (r,b)	11,500 u/d
P.T. Hankook Tire Indonesia (Hankook Tire Co. Ltd.)					
Lippo Cikarang, Bekasi	2013	BC,1BC	1,360u	1,2 (r)	10.0 mil u/y
P.T. Hung A Indonesia (Hung A Co. Ltd.)					
Bekasi, West Java	1991	71,271	–	5 (b)	–
P.T. Industri Karet Deli					
Medan, Sumatera Utara	1956	–	3,500u	1,2,3,5,7,9 (r,b)	–
P.T. Kenda Rubber Indonesia (Kenda Rubber Industrial Co. Ltd.)					
Serang, Banten	2017	02R	1,043	5 (b)	1.9 mil u/y
P.T. Maxxis International Indonesia (Cheng Shin Rubber Industry Co. Ltd.)					
Bekasi, West Java	2017	017	1,382	1,5 (r)	448 u/d
P.T. Matahari Tire Indonesia (ZC Rubber)					
Semarang, Central Java	2024	086	1,000u	3,6,7 (r,b)	–
P.T. Multistrada Arah Sarana Tbk (Group Michelin)					
Bekasi, West Java	1994	5K,15K	3,000	1,2,5 (r)	16.0 mil u/y
P.T. Sumi Rubber Indonesia (Sumitomo Rubber Industries Ltd.)					
Cikampek	1997	7T,17T	3,389	1,2,3,5(r,b)	5,100 t/m

JAPAN

Bridgestone Corp.					
Amagi, Fukuoka	1973	EK,1EK	891u	2,3 (r)	11,050 u/d
Hikone, Shiga	1968	EL,1EL	1,421u	1,2 (r)	55,600 u/d
Hofu, Yamaguchi	1976	H4,1H4	941u	1,2,6 (r,b)	5,300 t/m
Kitakyushu, Fukuoka	2009	–	511u	6 (r)	170 t/d
Kurume, Fukuoka	1931	EH,1EH	984u	1,2,8,9(r,b)	10,400 u/d
Nasu, Tochigi	1962	EN,1EN	734u	1,2,4,5,7 (r,b)	22,650 u/d
Nasushiobara, Tochigi	1971	EP,1EP	854u	1,2,3 (r)	12,300 u/d
Shimonoseki, Yamaguchi	1970	1D,11D	748u	6 (r,b)	250 t/d
Tokyo	1960	EM,1EM	195u	8 (r,b)	220 t/m
Tosu, Saga	1970	EJ,1EJ	734u	1,2 (r)	18,800 u/d

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Inoue Rubber Co. Ltd.					
Ikeda	1961	CJ,1CJ	–	5 (r,b)	4.0 mil u/y
Nippon Giant Tire Co. Ltd. (Yokohama Rubber Co. Ltd.)					
Tatsuno	1972	–	270u	6 (r,b)	110 u/d
Sumitomo Rubber Industries Ltd.					
Izumiotu, Osaka	1944	VW,1VW	362u	1,2,4,6, 7 (r,b)	750 t/m
Miyakonojo, Miyazaki	1976	V4,1V4	1,465u	1,2,3,4(r,b)	9,350 t/m
Nagoya, Aichi	1961	EU,1EU	1,221u	1,2,5,9(r,b)	6,150 t/m
Shirakawa, Fukushima	1974	U2,1U2	1,576u	1,2,3,6 (r)	10,350 t/m
Toyo Tire Corp.					
Kuwana, Mie	1979	N3,1N3	1,476u	1,2,3,7 (r)	80,400 t/y
Sendai, Miyagi	1965	CX,1CX	1,188u	1,2,9 (r)	74,400 t/y
Yokohama Rubber Co. Ltd.					
Okusa, Aichi (Aichi Tire Industry Co. Ltd.)	–	–	135	7	35 t/d
Ise, Mie	1944	FB,1FB	1,321u	1,2,3 (r)	5.9 mil u/y
Mishima, Shizuoka	1946	FC,1FC	994u	1,2,9 (r,b)	13.9 mil u/y
Onomichi, Hiroshima	1974	8Z,18Z	452u	6,7 (r,b)	36 t/d
Shinshiro, Aichi	1964	PD,1PD	876u	1,2 (r)	16.9 mil u/y

KAZAKHSTAN**KamaTyresKz L.L.P. (PJSC Tatneft/Allur JV)**

Saran, Karaganda	2024	–	1,100	1,2,3 (r)	3.5 mil u/y
------------------	------	---	-------	-----------	-------------

MALAYSIA**Continental Tyre Malaysia Sdn. Bhd. (Continental A.G.)**

Alor Setar, Kedah *(closing end of 2025)	1979	Y6,1Y6	1,000u	1,2,5 (r,b)	3.0 mil u/y
Petaling Jaya, Selangor	1963	B2,46	500u	4,6,7 (r,b)	100,000 u/y

Friendship Rubber Industry M Sdn. Bhd.

Batang Kali, Selangor	1993	7K,17K	50	5,7 (b)	3,000 u/d
-----------------------	------	--------	----	---------	-----------

Golden Horse Rubber Sdn. Bhd. (Qingdao Fullrun Tyre Corp. Ltd.)

Selangor	2019	02H	–	1,2,3 (r)	3.5 mil u/y
----------	------	-----	---	-----------	-------------

Toyo Tire Malaysia Sdn. Bhd. (Toyo Tire Corp.)

Taipung, Perak	2013	CM,1CM	1,491u	1,2 (r)	9.8 mil u/y
----------------	------	--------	--------	---------	-------------

MYANMAR**Tri-Star Tyre Factory (Myanmar Economic Corp.)**

Yangon City	–	00P	–	2,3,7 (r,b)	2.5 mil u/y
-------------	---	-----	---	-------------	-------------

PAKISTAN**Ghandhara Tyre & Rubber Co. Ltd.**

Karachi	1963	H0,1H0	1,346u	1,2,3,4,5, 6 (r,b)	4 mil u/y
---------	------	--------	--------	-----------------------	-----------

Service Industries Ltd.

Gujrat, Punjab	1971	E8,1E8	2,200u	1,5,7 (b)	18.5 mil u/y
----------------	------	--------	--------	-----------	--------------

Service Long March Tyres Pvt. Ltd. (Service Industries Ltd.)

Nooriabad	2022	–	–	3 (r)	740,000 u/y
-----------	------	---	---	-------	-------------

PHILIPPINES**Yokohama Tire Philippines Inc. (Yokohama Rubber Co. Ltd.)**

Clark Special Economic Zone	1996	4U,14U	1,917	1,2 (r)	30,700 u/d
--------------------------------	------	--------	-------	---------	------------

SOUTH KOREA**Hankook Tire & Technology Co. Ltd.**

Daejeon, Daejeon	1979	T7,1T7	1400u	1,2,3,9 (r)	13.0 mil u/y
Geumsan, Chungcheongnam-do	1997	5M,15M	2,200u	1,2,3,9 (r)	20.0 mil u/y

Hung A Co. Ltd.

Yangsan	–	A4,1A4	484	1,2,3,4,5, 6,7,8 (r,b)	543,280 u/y
---------	---	--------	-----	---------------------------	-------------

Kumho Tire Co. Inc. (Qingdao Doublestar Group)

Gokseong	1989	Y0,1Y0	1,761u	1,3 (r)	14.4 mil u/y
Gwangju	1972	H2,1H2	1,884u	1,2,9 (r)	12.5 mil u/y

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Pyeongtaek	2003	27,127	136u	1,2 (r)	2.2 mil u/y
Nexen Corp.					
Gimhae, Gyeongsangnam-do	1985	–	343u	1,2,3,4,7	3.85 mil u/y
Nexen Tire Corp. (Nexen Corp.)					
Changnyeong-gun	2012	UA,1UA	343u	1,9 (r)	10.9 mil u/y
Yangsan	1986	8E,18E	1,838u	1,2,9 (r)	16.2 mil u/y
Shin Hung Co. Ltd.					
Jinju City	1973	1H6	350	5,7 (r,b)	250,000 u/d

SRI LANKA**Asian Tyres (Pvt). Ltd. (Ceat Ltd.)**

Kelaniya	2013	–	84	1,2,5 (r,b)	10 t/d
----------	------	---	----	-------------	--------

Camso-Loadstar Pvt. Ltd. (Group Michelin)

Colombo	2008	–	1,000	7 (b)	–
*(Sale to CEAT Ltd. pending)					

CEAT LTD.

* Associated CEAT Pvt. Ltd. / Kalatura	1993	12,112	–	5	–
---	------	--------	---	---	---

* CEAT Kelani International Tyres (Pvt.) Ltd. / Kelaniya	1999	–	636u	2,3,4,7(r,b)	25 t/d
---	------	---	------	--------------	--------

Eu-Retec (Pvt.) Ltd. (Continental A.G.)

Kalutara	1999	61,161	600	7 (b)	400,000 u/y
----------	------	--------	-----	-------	-------------

Ferentino Tyre Corp. Pvt. Ltd.

Horana	2021	062	–	1,2,3,5(r,b)	2.4 mil u/y
--------	------	-----	---	--------------	-------------

Global Rubber Industries Pvt. Ltd.

Badalgama	2017	–	300	4 (r,b) 2	5 t/d
Colombo	2002	–	210	4,6,7	400,000 u/y

Laugfs Corp. (Rubber) Ltd.

Millawa	2005	–	–	5,7 (b)	–
---------	------	---	---	---------	---

Sun-Tyre & Wheel Systems (TVS Group)

Colombo	–	–	–	7	–
---------	---	---	---	---	---

Trelleborg Wheel Systems Lanka Ltd. (Yokohama Rubber Co. Ltd.)

Malwana Town	–	–	–	–	–
Sapugaskanda	1993	35,135	313	4,7 (b)	29,000 t/y

TAIWAN**Acme Rubber Industry Co. Ltd. (Unilli Motors)**

Tianjhong, Piton Township	–	TD,1TD	–	2,4,5,7,9	–
------------------------------	---	--------	---	-----------	---

Bridgestone Taiwan Co. Ltd. (Bridgestone Corp.)

Hsin-Chu	1982	C8,1C8	573u	1,2 (r,b)	11,800 u/d
----------	------	--------	------	-----------	------------

Cheng Shin Rubber Ind. Co. Ltd. / Maxxis International

Yuanlin	1967	UY,1UY	4,406u	1,2,3,4,5, 7,9 (r,b)	50,134 u/d
---------	------	--------	--------	-------------------------	------------

Hwa Fong Rubber Industry Co. Ltd.

Yuanlin	1974	X2,1X2	1,000	1,6,7 (r,b)	787,455 u/y
---------	------	--------	-------	-------------	-------------

Kenda Rubber Industrial Co. Ltd.

Yun-Lin	1981	K3,1K3	800	1,2,5,7(r,b)	7,000 u/d
---------	------	--------	-----	--------------	-----------

Nankang Rubber Tire Corp. Ltd.

Xinfeng	1973	U8,1U8	884u	1,2 (r)	20,000 u/d
---------	------	--------	------	---------	------------

Seven Stars Rubber Co. Ltd.

Pih-Tou	1980	JL,1JL	200	5,7 (b)	3.6 mil u/y
---------	------	--------	-----	---------	-------------

Union Rubber Tyre Mfg. Co. Ltd.

Pushin-Hsiang	1959	1A,11A	200	4,5,6,7 (b)	–
---------------	------	--------	-----	-------------	---

THAILAND**BRIDGESTONE CORP.**

* Bridgestone Specialty Manufacturing (Thailand) Co. Ltd. / Amata City, Rayong	2019	–	–	6 (r)	35 t/d Tire
---	------	---	---	-------	-------------

* Bridgestone Tire Manufacturing (Thailand) Co. Ltd. / Chonburi	2000	32,131	1,913u	3 (r)	12,500 u/d
--	------	--------	--------	-------	------------

* Thai Bridgestone Co. Ltd. / Nong Khae, Saraburi	1995	1V,11V	2,648u	1,2 (r)	40,000 u/d
--	------	--------	--------	---------	------------

» CONTINUED ON PAGE 38

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Continental Tyres (Thailand) Co. Ltd. (Continental A.G.)					
Pluak Daeng, Rayong	2019	036	1,000	1,2 (r)	4.0 mil u/y
Deestone Co. Ltd.					
Samutsakorn	1976	2B,12B, 8M,18M	1,138	2,3,4,5, 6,7 (b)	25,200 t/y
General Rubber (Thailand) Co. Ltd. (Jiangsu General Science Technology Co. Ltd.)					
Amphur Muang, Rayong	2019	045	2,000	3 (r)	7.0 mil u/y
Goodyear Thailand Ltd. (Goodyear Tire & Rubber Co.)					
Bangkok	1968	NY,1NY	600u	1,2,8 (r,b)	7,000 u/d
Hihero Co. Ltd.					
Phathum Thani	1995	06,106	400	2,3,4,7 (b)	–
Huayi Group (Thailand) Ltd. (Double Coin Holdings Ltd.)					
Rayong	2017	02J	–	3,7 (r)	2.6 mil u/y
Hwa Fong Rubber (Thailand) Public Co. Ltd. (Hwa Fong Rubber Industry Co. Ltd.)					
Amphor Muang	2005	57,157	–	3,5,7	65,000 u/d
Inoue Rubber (Thailand) Co. Ltd. (Inoue Rubber Co. Ltd.)					
Bangkok	1970	W0,1W0	700u	5 (r,b)	7.2 mil u/y
Linglong International Tire (Thailand) (Shandong Linglong Tyre Co. Ltd.)					
Suanlaung	2013	YC,1YC	–	1,2,3 (r)	17.2 mil u/y
Maxxis International (Thailand) Co. Ltd. (Cheng Shin Rubber Ind. Co. Ltd.)					
Rayong	2003	20,120	1,994u	1,2,3 (r)	42,260 u/d
Michelin Siam Group Co. Ltd. (Group Michelin)					
Laem Chabang	1990	0C,10C	1,937u	1,2 (r)	17,000 u/d
Nong Khae	1992	3L,13L	1,799u	3,8 (r,b)	70,900 t/y
Phrapadaeng	1962	W8,1W8	1,370u	1,2,3,5(r,b)	53,600 t/y
Otani Tire Co. Ltd.					
* Otani Radial Co. Ltd. / Nakhon Pathom	2017	16,1E5	–	1,2,3 (r)	1.5 mil u/y
* Otani Tire Co. Ltd. / Nakhon Pathom	1989	E6,1E5	599	2,3,4,6 (b)	2,000 u/d
Prinx Chengshan Tire (Thailand) Co. Ltd. (Prinx Chengshan Tire Co. Ltd.)					
Chonburi	2020	04N	–	1,2,3 (r)	12.0 mill u/y
S.R. Tyres Co. Ltd.					
Bangkok	–	7W,17W	–	2,4,5,6, 7(b)	–
Sentury Tire (Thailand) Co. Ltd. (Qingdao Century Tire Co. Ltd.)					
Rayong	2015	TB,1TB	729	1,2 (r)	10 mil u/y
Siam Rubber Ltd.					
Samutsakorn	1967	0A	400	1,2,3,4, 6 (r,b)	540,000 u/y
Sumitomo Rubber (Thailand) Ltd. (Sumitomo Rubber Industries Ltd.)					
Amata City	2006	R8,1R8	6,988	1,2,4,5, 7 (r)	15,700 t/m
Svizz One Corp. Ltd. (Deestone Co. Ltd.)					
Banglane	2007	KA,1KA	–	1,2 (r)	20,000 u/d
Thai Sin Rubber Industry Co. Ltd.					
Samatsakorn	1963	1S, 215	–	1,2,3,4,5, 7 (b)	–
Vee Rubber Corp. Ltd. & Subsidiary Co.					
Muang Smutsakorn	1977	6M,16M, 4A, 14A, 5A,15A	5,235	1,2,3,5(r,b)	25.0 mil u/y
Yokohama Tire Manufacturing (Thailand) Co. Ltd. (Yokohama Rubber Co. Ltd.)					
Amata City, Rayong	2005	47,147	1,851	1,2,3 (r)	4.35 mil u/y
Zhongce Rubber (Thailand) Co. Ltd. (Hangzhou Zhongce Rubber Co. Ltd.)					
Rayong	2015	00K	2,800u	1,2,3,5, 6,7 (r,b)	21.0 mil u/y

UZBEKISTAN

B.V. Uzbek Gummi

Angren	2018	–	–	1,2,4	3.2 m u/y
--------	------	---	---	-------	-----------

VIETNAM

A.C.T.R. Co. Ltd. (Sailun Group - Goodyear Tire & Rubber Co.)					
Phuoc Dong, Tay Ninh	2020	04B	–	3 (r)	2.0 mil u/y
Advance Tire (Vietnam) Co. Ltd. (Guizhou Tyre Co. Ltd.)					
Tan Phuoc, Tien Giang	2021	055	955u	1,3,4,7(r,b)	2.7 mill u/y
Bridgestone Tire Manufacturing Vietnam L.L.C. (Bridgestone Corp.)					
Hai Phong City	2014	1T,11T	943	1,2 (r)	11,436 u/d
Camso Vietnam Co. Ltd. (Group Michelin)					
Tan Uyen Town	2016	–	160	7	–
CASUMINA (Southern Rubber Industry J.S.C.)					
Binh Loi, Ho Chi Minh	1976	MP,1MP	105u	2,3 (b)	2,200 t/y
Dong Nai, Dong Nai	1976	MN,1MN	240u	1,2,5 (r,b)	12,200 t/y
Hoc Mon Rubber Factory	–	–	–	5	–
Tan Uyen, Binh Duong	2014	00B	782u	1,2,3 (r)	10,370 t/y
Cheng Shin Rubber (Vietnam) Ind. Co. Ltd. (Cheng Shin Rubber Ind. Co. Ltd.)					
Nhon Trach	2006	5N,15N	1,535	2,3,4,5, 7(b)	6,690 u/d
Da Nang Rubber Co.					
DaNang	2006	MF,1MF	–	1,2,3,5 (b)	850,000 u/y
DaNang	2013	KT, 1KT	1,000	3 (r)	600,000 u/y
Goodtime Rubber Co. Ltd.					
An Tinh Village	2001	16,116	–	2,5,7	–
Haohua (Vietnam) Co. Ltd.					
Dong No, Binh Phu	2024	07R	–	–	–
Inoue Rubber Vietnam Co. Ltd. (Inoue Rubber Co. Ltd.)					
Thanh Lam	–	CL,1CL	1,000	5	–
Jinyu (Vietnam) Tire Co. Ltd. (Jinyu Tire Group Co. Ltd.)					
Trang Bang, Tay Ninh	1995	057	1,800	1,2,3 (r)	2.4 mil u/y
Kenda Rubber (Vietnam) Co. Ltd. (Kenda Rubber Industrial Co. Ltd.)					
Thong Nhat, Dong Nai	1997	8Y,18Y	1,233	5,7 (b)	14.6 mil u/y
Trang Born, Dong Nai	1997	02T	2,000	1,2,5,7 (r,b)	15,000 u/d
Kumho Tire (Vietnam) Co. Ltd. (Kumho Tire Co. Ltd.)					
Ben Cat	2008	K2,1K2	751	1,2 (r)	12.5 mil u/y
Sailun (Vietnam) Co. Ltd. (Sailun Jinyu Tyre Co. Ltd.)					
Phuoc Dong	2013	YJ,1YJ	4,500	1,2,3,6 (r)	11.4 mil u/y
Sao Vang Rubber Co.					
Hanoi	1960	–	–	1,2,4,5	300,000 u/y
Yokohama Tyre Vietnam Co. (Yokohama Rubber Co. Ltd.)					
Thuan An City	2007	2P,12P	514	1,2,7 (b)	1.3 mil u/y

AFRICA

ALGERIA

Saterex-Iris E.u.r.l.					
Setif	2019	033	–	1 (r)	4.0 mil u/y

EGYPT

Alexandria Tire Co. S.A.E (Prometeon Tyre Group s.r.l.)					
Alexandria	1995	9M,19M	1,200	3 (r)	1.1 mill u/y
Pyramids Tires					
Port Said	2020	053	5,000	2,4,5, 7 (r,b)	–

MOROCCO

Qingdao Century Tire Co. Ltd.					
Tangier	2024	07W	–	1,2 (r)	6.0 mil u/y

SOUTH AFRICA

Bridgestone South Africa Holdings (Pty.) Ltd. (Bridgestone Corp.)					
Brits	1971	E9,1E9, 8T,18T	729u	1,2,3 (r)	6,533 u/d
Continental Tyre SA (Pty.) Ltd. (Continental A.G.)					
Gqeberha	1950	1L,11L	1,000u	1,2,3,4, 6 (r,b)	2.0 mil u/y

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Goodyear South Africa Ltd. (Goodyear Tire & Rubber Co.)					
Kariega	1947	NW,1NW	1,000u	1,2,6,7(r,b)	10,000 u/d
*(Closing end of 2025)					
Sumitomo Rubber South Africa (Pty) Ltd. (Sumitomo Rubber Industries Ltd.)					
Ladysmith	2013	D7,1D7	1,615u	1,2,3 (r)	1,700 t/m

TUNISIA

STIP - Societe Tunisienne des Industries du Pneumatique					
Menzel-Bourguib	1966	-	-	-	160,222 u/y
M'saken	1983	-	-	1,2,3	481,000 u/y

MIDDLE EAST**IRAN**

Alborz Tire Mfg. Co.					
Tehran	1958	-	950	1,2,3,4,7(r,b)	70,000 t/y
Artawheel Tire Industrial Complex (Razi Group)					
Ardebil	1996	-	750u	1,2,3,4 (r,b)	40,000 t/y
Ardebil	2020	-	-	2,3 (r)	360,000 u/y
Barez Industrial Group					
Dehghan, Kurdistan	2014	-	950u	1,2 (r)	44,000 u/y
Kerman, Kerman	1993	-	2,777u	1,2,3,4,6,7 (r,b)	109,067 t/y
Dena Tire & Rubber Manufacturing Co. Ltd.					
Shiraz	1973	-	1,968u	1,2,3,4(r,b)	49,200 t/y
Iran Tire Co.					
Tehran	1963	BP	-	1,2,3,4(r,b)	28,000 t/y
Iran Yasa Tire & Rubber Co.					
Yasa	1969	-	1,300	5 (b)	16,000 t/y
Kavir Tire & Rubber Co.					
Birjand	1997	-	1,197	1,2,3 (r,b)	27,900 t/y

Company Plant location	Year opened	DOT code(s)	Employees (u=unionized)	Tire types*	Estimated capacity*
Pars Tire Co.					
Savah	1983	X4	-	1,2,3 (b)	40,000 t/y
Yazd Tire Co.					
Yazd	1994	-	325	1,2,5 (b)	16,000 t/y

TURKEY

Anlas Anadolu Lastik Sanayi Ve Ticaret A.S.					
Bolu/Duzce	1974	KL,RJ,67	300u	4,5,7 (r,b)	5,000 u/d
Billas ve Kauçuk San. Tic. A.Ş.					
Bilecik	2011	-	-	2,4,5,7 (b)	3.0 mil u/y
Brisa Bridgestone Sabanci Lastik Sanayi ve Ticaret A.S. (Bridgestone Corp.)					
Aksaray	2018	027	700u	1,2 (r)	3.6 mil u/y
Izmit	1974	L5,1L5	1,504u	1,2,3,4,6 (r,b)	11.0 mil u/y
Goodyear Lastikleri Turk A.S. (Goodyear Tire & Rubber Co.)					
Adapazari	1960	C0,C01	700u	1,2,4,6 (r,b)	17,000 u/d
Izmit	1963	PA,1PA	700u	3,4 (r,b)	3,000 u/d
Kolsan Kocaeli Lastik Sanayi A.s.					
Izmit	2000	48,148	580	1,4 (r,b)	3.5 mil u/y
ÖZKA Lastik ve Kauçuk Sanayi Ticaret A.Ş.					
Kocaeli	2005	-	1,082	2,4,6,7 (r,b)	220 t/d
Petlas Tyre Industry & Trade Co.					
Kirsehir	1976	8S,18S	3,968u	1,2,3,4,6,7,8,9 (r,b)	240,000 t/y
Prometeon Tyre - Turkei					
Izmit	1960	9M,19M	2000u	1,2,3,9 (r)	1.85 mil u/y
Sumitomo Rubber AKO Lastik Sanayi ve Ticaret A.S. (Sumitomo Rubber Industries Ltd.)					
Cankiri	2015	AH,1AH	1,908	1 (r)	3,700 t/m

BUSINESS ACQUISITION OPPORTUNITY

An Opportunity to Acquire a Well-established and Profitable Rubber Products Manufacturing Enterprise in India

Partnering with this Enterprise will be a game-changer for your Industry.

Key highlights to consider investing in this Dynamic Enterprise:

- **Prime Industrial Location:** Situated in a strategic industrial area with presence of US and European companies.
- **Proven Track Record:** Posting consistent growth and profitability for more than 30 years.
- **Diverse Product Range:** Producing high-quality rubber moldings, hoses, and compounds for both automotive and non-automotive industries, catering to domestic and international markets.
- **Robust Market Demand:** Strong and growing order book, assuring future revenue.
- **State-of-Art Facility:** Operating out of a modern manufacturing plant with advanced equipment.
- **Infrastructure:** 40,000 sq. feet of operational space.
- **Experienced Workforce:** Vast highly skilled workforce.
- **Established Market Presence:** Strong customer base and recognized brand.
- **Growth Potential:** Immediate opportunities for expansion and diversification.
- **Industry Compliance:** Known for adhering to all relevant regulations and meeting industry standards.

Contact us for more information and to discuss this unique opportunity.

• Email: ruzbeh1311@gmail.com • Phone: +91-9822 07 9899